



JOC ACTIVITY

2019.April – 2021.March

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In August 2021, the JOC announced its JOC Vision 2064, with a vision to cherish, create and convey the value of sport. This vision sets out the ideal state the JOC is pursuing in the long term: to broadly communicate the essential value of sports, and to contribute to the creation of a better society.

Moving closer to this JOC Vision 2064 will involve not just the JOC, but more than ever will require working with the sports federations and many other stakeholders to broadly communicate the essential value of sports and contribute to the creation of a better society. The TEAM JAPAN Brand was announced in October 2021 to accelerate these activities.

■ About TEAM JAPAN

TEAM JAPAN, comprising the Japanese Olympic Delegation and national teams in each sport, serves as a central presence among all stakeholders involved in sports, and is responsible for bringing them together as a single community.

■ About the TEAM JAPAN Brand

With TEAM JAPAN at the center, we will work to further accelerate and expand activities aimed at having sports generate a positive impact on society.

■ The Mission of the TEAM JAPAN Brand

While sharing with people around the world the courage, inspiration and hope brought by the peak performances of Japan's national athletes, TEAM JAPAN will connect hearts through sports, and broadly communicate the essential value of sports.

■ The Goal of the TEAM JAPAN Brand

Connecting TEAM JAPAN with people everywhere, we will expand that circle to become a force for people to take a step forward, and contribute to the creation of a better society.

■ Team Emblem

Comprised of the colors red and gold, the frame is comprised of two shapes representing the "T" and "J" in TEAM JAPAN. It is a symbol of TEAM JAPAN's identity and pride as representatives of Japan. This is called the TJ frame. The red, also used on the Japanese "Hinomaru" flag, represents the passion of the athletes and their supporters. Gold represents the hope that TEAM JAPAN will be a "light" that shines on people and illuminates the future. The emblem expresses mutual understanding, the sense of unity and a cohesive force. It symbolises that the hearts of the athletes who make up TEAM JAPAN, as well as those of the individuals who aspire to and support them, shall come together under one emblem, and that ties and connections will be born under the banner of TEAM JAPAN.



■ Wordmark

The never-fading, authentic, imposing design clearly shows that TEAM JAPAN will be a light that illuminates people and the future, and will play a role in connecting the value of sports, which remains unchanged across the ages, to the future. The curves of the "A" that bulge out slightly at the sides to give an almost human impression, imply a bond between people who transcend national borders to praise each other's achievements.

■ Tagline

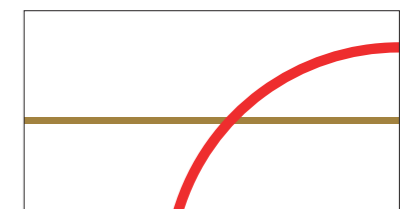
TEAM JAPAN's tagline, "RISING TOGETHER," uses an original font to express the TEAM JAPAN spirit of bringing athletes and all those who support them together, reaching for greater heights as they rise like the morning sun. "Rise" can mean to "stand up," to "move upwards" and the idea of "rising emotions."

■ The "Tension and Motion" Graphic Pattern

This graphic element is comprised of a combination of a straight line with a curved line trimmed from a circle. The straight line represents the high-strung tension of an athlete in pursuit of a path she believes in, while the curve is an expression of a lively moving body and the connection between people.

TEAM JAPAN

RISING TOGETHER

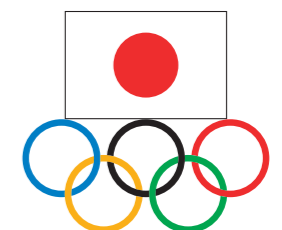


Past JOC Emblems

1st Emblem

Designed in 1959 by WAKINO Tatsuo (formerly SAITO), an amateur designer with deep experience as a director of the Japan Skating Federation, at the request of TAKEDA Tsuneyoshi, then Chair of the JOC.

Thinking about motifs representing Japan, he came up with the Hinomaru, which he combined with the five rings to create his design. This mark was established as the official JOC protocol mark in 1962, at the first general meeting of the JOC. It was also used in the JOC's other activities and on the uniforms of Japanese delegations dispatched by the JOC to other international multi-sport events.



2nd Emblem (Commercial Emblem)

The JOC Commercial Emblem was designed in 1993 by Junko Koshino, and was based on the concept of "opposites." Placing the Hinomaru at the center of the image, her design was built around this theme of opposites: a circle and a square; the West and the East; stillness and movement; outer space and humans. Opposites can only be balanced, creating balance and harmony, when both poles are present. Circles and squares have fundamental meanings in their formative aspects: the "shape" supposedly created by God, and the "form" created by human skill. The moving sun symbolises the unification of East and West, South and North, and the removal of barriers between countries to tackle things from a global perspective.



GREETINGS

After being postponed for a year due to the impact of the COVID-19 pandemic, the Tokyo 2020 Olympic and Paralympic Games came to a successful conclusion. I would like to once again express my gratitude to the many people who worked so hard to make this event possible, and to all the people who offered their heartwarming support through the media and the Internet despite the Games having been held without spectators.

The Japanese Delegation consisted of a total of 1,058 people—the largest number in Japan’s Olympic history—including 583 athletes, 475 coaches, staff and others. They went into the Games together as one, and successfully captured a record 58 medals, including 27 gold medals. They also placed in a total of 136 events. Winning medals matters, of course, but even more important is the process behind that effort, as each individual athlete puts everything they have toward reaching their high goals, and as each of them comes to understand that sports is supported by society and turns that understanding into strength. It was an expression of that understanding, and very encouraging to see, that numerous athletes, with or without medals, voiced their gratitude to the many people who have supported the Games. On the other hand, the Olympic Games Tokyo 2020 also provided the opportunity for Japan to transform itself into a society of true diversity and inclusion, and to work toward creating a society in which everyone can live comfortably.

In June 2021, the JOC adopted a new executive system. In August 2021, following the Olympic Games Tokyo 2020, we announced “JOC Vision 2064: To Cherish, Create and Convey the Value of Sport.” This vision represents the ideal that the JOC is pursuing, now and into the future. The number “2064,” 100 years after the Olympic Games Tokyo 1964, is incorporated into the name to express the hope that children who have seen the Tokyo 2020 will be at the center of driving the society of the future.

In October 2021, we also announced the “TEAM JAPAN Brand,” reflecting the voices of athletes with the goal of achieving this vision, and communicating the value of sports more widely than ever before in concert with sports federations and partner companies. In preparation for the upcoming Olympic Winter Games Beijing 2022 and the Olympic Games Paris 2024, we will not only protect the value of sports, but work to create and communicate to society new value aligned with the times.

This “JOC Activity” report covers a two-year period from April 2019. During that time, the base for sports in Japan, formerly at the Kishi Memorial Gymnasium in Shibuya-ku, relocated to the Japan Sport Olympic Square in Shinjuku-ku, where facilities are now in place for the further advancement and promotion of Japanese sports. The Japan Olympic Museum, the base for Japan’s Olympic Movement, has also opened, putting in place an environment in which many Japanese citizens can directly experience Olympism for themselves. All of us at the JOC will work together to create a society in which many people get a sense for and gain an awareness of the culture of sports. We look forward to your further understanding and cooperation in these efforts.

December 2021

Japanese Olympic Committee **YAMASHITA Yasuhiro, President**



CONTENTS

- 1 **BRANDING**—Announcement of the TEAM JAPAN Brand
- 3 **GREETINGS**
- 5 **Highlights of JOC**
- 7 **TOKYO 2020**
- 11 **Birth of the Japan Olympic Museum**
- 13 **Athlete Enhancement**
 - Athletes’ Participation in Competitions**
 - Games of the XXXII Olympiad (2020/Tokyo)
 - 29th Winter Universiade (2019/Krasnoyarsk)
 - 30th Summer Universiade (2019/Napoli)
 - 1st ANOC World Beach Games (2019/Doha)
 - 3rd Winter Youth Olympic Games (2020/Lausanne)

- Athlete Enhancement**
 - 1. Performance Enhancement Programmes
 - Training Camp Programme
 - Coach Enhancement and Coach Appointment Programmes
 - 2. Commissions /Partnership Conferences /Projects etc.
 - Tokyo 2020 Games High Performance Strategy Commission
 - Performance Development Commission
 - Intelligence, Medicine and Science Commission
 - 3. International Sports Exchange Programme
 - 4. Anti-Doping Promotion Support Programme
 - 5. Sports Trainer Overseas Training Programme
 - 6. Programme to Discover and Develop Athletes with Potential
 - JOC Junior Olympic Cup

- Certification and Training of Olympic Hopefuls
 - Workshops for Regional Young Athletes
- 7. Programme to Provide Sports Information
- 8. JOC Athlete Programme (High performance support programme)
- 9. National Training Center Management and Operations Programme/Utilisation Programme
 - JOC Elite Academy
 - JOC National Coach Academy
 - NTC Networking Programmes
- 27 **Athlete Support**
 - JOC Integrity Education Programme
 - JOC Career Academy Programme
 - Entourage Education
 - JOC Sports Award
- 33 **Promoting the Olympic Movement**
 - Olympic Movement Programmes**
 - 1. Olympic Classes
 - 2. Olympic Day Run
 - 3. Workshops for Olympians
 - Cultural Programmes**
 - 4. Olympic Concerts
 - Athletes’ Committee Activities**
 - 5. The #whatsportscandonow Project
 - 6. Athlete Meetings
 - 7. Dream Charity Battle 2020
 - 8. For Children’s Futures: The JOC Charity Auction
 - Sports and Environment Programmes**
 - 9. Sports and Environmental Preservation Activities
 - Others**
 - 10. “My Olympic” Radio Programme
 - 11. Pamphlet “The Olympic Movement Promoted by the JOC”
 - 12. Japanese Delegation Inauguration Ceremony, Send-Off Party, Support Events, etc.

- 13. JOC Partner Cities
- 14. Sports Festivals
- 15. SPORTS KOKORO PROJECT
- Reconstruction JAPAN Project Support Programmes**
- 45 **International Relations**
 - 1. Strengthening Relations with International Sports Organisations and Cultivating Human Resources
 - Japanese Officials on International Sports Organisations
 - Programme for the Formation of a Foundation for International Sports Development/ Programme to Support Attainment of IF Officer Positions
 - JOC/NF International Forums
 - JOC International Sports Leader Academy
 - Partner NOCs
 - 2. International Contribution Programmes
 - SPORT FOR TOMORROW
 - Olympic Solidarity Tokyo 2020 Programme
 - Cooperation with JICA
 - 3. International Cooperation on the Tokyo 2020 Olympic Games
- 53 **Autonomy & Independence**
 - Public Relations Promotion Programmes**
 - Marketing Programmes**
 - Programmes to Promote Women in Sports**
 - Compliance**
- 61 **The Move from the Kishi Memorial Gymnasium to Japan Sport Olympic Square**
- 63 **JOC Executives; Past Chairs; Past Japanese IOC Members**
- 64 **JOC Organisational Structure; Secretariat Organisational Chart**
- 65 **Affiliated National Federations and Related International Federations**
- 66 **Summary of Financial Results for FY2020**

Highlights of the JOC



Olympic Concert



TEAM JAPAN Send-Off Ceremony



"Athnavi" Presentation (Career Academy)



Olympic Day Festa (Reconstruction Support Project)



Olympic Day Run



IOC Olympic Solidarity Tokyo 2020 Special Program



JOC Elite Academy



Olympic Classes



Seminar for Parents of Junior Athletes



JOC Donation Program for Olympic Athletes' Enhancement



JOC Sports Award



Workshops for Olympic Hopefuls



JOC National Coach Academy

TOKYO 2020





Birth of the Japan Olympic Museum

The Japan Olympic Museum opened on September 14, 2019 as a base for communicating the Japanese Olympic Movement under the concept of "Everyone's Olympic Museum," created together with the JOC, the athletes and the visitors to the museum itself. It offers a wide range of attractive and immersive experiences through which children who bear the next generation and anyone else can get to know more about the Olympics. Here are some of the things that can be learned at the Olympic Museum, which integrates sports and culture.

1st Floor WELCOME AREA

An area for promoting the Olympic Movement from many different viewpoints

Wood associated with the Tokyo 1964 (ceiling and furniture on the 1st floor)

For the Games of the XVIII Olympiad in Tokyo (1964), delegations of athletes from around the world brought seeds of trees from their home countries and regions. These were planted across the country and for about 50 years, 160 of them were carefully raised in Engaru-cho, Monbetsu-gun, Hokkaido; they have been used for the ceiling louvers and furniture.

WELCOME WALL

In 2019, a workshop was held for elementary and junior high school students from Engaru-cho in Hokkaido and from Tokyo. After learning about the Olympic Symbol and Olympic Games with the Olympians, each participant put their hearts into building a collage of Olympic Symbols on the wall, using wood from Engaru-cho.

WELCOME VISION

Visitors are greeted by a spectacular large display vividly screening the Olympic worldview and the dynamic energy of the athletes.

WELCOME SALON

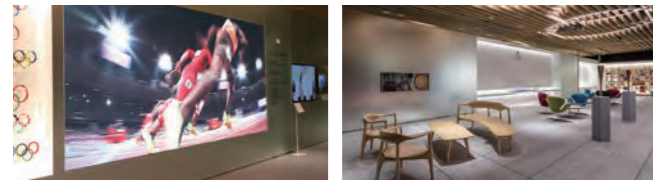
As a spot for communicating the Olympic Movement, the salon will offer a variety of events throughout the year, including special exhibits, discussion panels, workshops and others.



Wood associated with the Olympic Games Tokyo 1964 [1st floor ceiling and furniture]



WELCOME WALL



WELCOME VISION



WELCOME SALON

2nd Floor EXHIBITION AREA

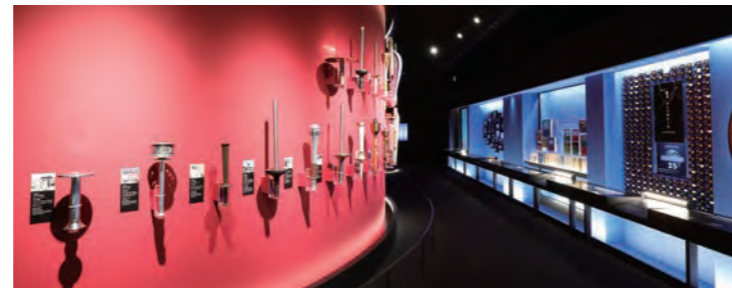
An area for discovering, learning about, feeling, trying and thinking about the Olympic Games

● Introduction

This exhibition starts with the question, "What are the Olympic Games?" Learn the story from the origin of the Games to how they became the humanity's biggest event. This audio-visual experience takes place around a circular platform, allowing each visitor to experience their own connection with the Olympics.

● KNOW The World and the Olympic Games

What was Coubertin, the father of the modern Olympic Games, trying to convey to the world's people? Learn about the evolutionary history of the Olympic Games, which as a celebration of peace have promoted providing equal opportunities for participation without discrimination of any kind, whether by gender, race or religion.



KNOW The World and the Olympic Games



TRY Olympic Games



LEARN Japan and the Olympic Games

● LEARN Japan and the Olympic Games

Japan first participated in the Olympics at the 1912 Games in Stockholm. Learn about Japan's influence on the Olympic Games over the more than 100 years since, with a special focus on the contributions of the Japanese.

● TRY Olympic Games

This hands-on zone introduces all of the sports of the summer and winter Games, with seven booths where visitors can try to match the physical abilities of Olympians. Visitors will be able to tackle the performance of Olympians as each booth measures six patterns of physical movement common to the various sports, including running, throwing and jumping.

● FEEL Olympic Theater

Experience the physical excellence of the athletes through this artistically expressed, immersive audio-visual presentation.

● THINK The Story of Olympism

Look closely at Olympism through interviews and key episodes portraying Olympians embodying understanding and respect for their rivals and teammates, and their full-on approach to reaching their goals.

● Ending

Once they have experienced the Olympic Museum, this exhibit allows viewers to stop and think about their own answer to the question, "What are the Olympic Games?"



THINK The Story of Olympism



Depiction of a field trip led by Olympians

Outdoors MONUMENT AREA

This area is for experiencing and handing down the legacy of the Olympic Movement. Take a commemorative photo against the backdrop of the National Stadium.



Statue of Pierre de Coubertin

Statue of KANO Jigoro



Olympic Cauldron—
Tokyo 1964 (3/4 scale)

Olympic Cauldron—
Sapporo 1972 (2/3 scale)

Olympic Cauldron—
Nagano 1998 (1/2 scale)



The Olympic Symbol

Basic Information

- Name (in Japanese): 日本オリンピックミュージアム
- Name (in English): Japan Olympic Museum
- Operated by: The Japanese Olympic Committee (JOC)
- Opened: September 14, 2019 (Saturday)
- Address: 4-2 Kasumigaoka-machi, Shinjuku-ku, Tokyo
1st and 2nd floors, Japan Sport Olympic Square
- Hours: 10:00 a.m. to 5:00 p.m. (final entry at 4:00 p.m.; reservations required)
- Closed: Mondays (when Monday is a public holiday, the museum is open but will be closed the following day). Also closed during the year-end and New Year period, timing of exhibition replacements, etc.: See official website for information.

Athlete Enhancement



Photo: Kyodo News

Athletes' Participation in Competitions

● Games of the XXXII Olympiad (2020/Tokyo)

The Games of the XXXII Olympiad took place over 17 days from July 23 to August 8, 2021, centered primarily in Tokyo. About 11,000 athletes from 205 NOCs and the IOC Refugee Olympic Team took part in the Games. The Japanese National Team comprised a total of 1,058 people, including 583 athletes and 475 coaches, staff and others competing in 33 sports and 258 events. The team garnered a total of 58 medals, with athletes placing eighth or higher in 136 events, both record-high achievements.

- Duration of the Games: July 23 to August 8, 2021
- Venue: Tokyo and others, Japan

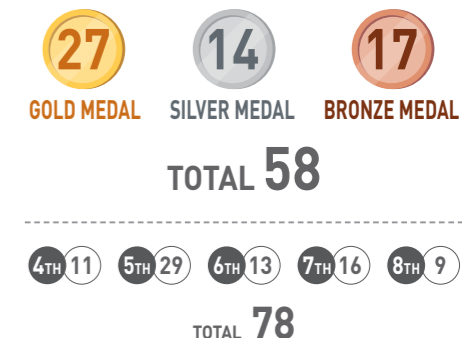
Chef de Mission: FUKUI Tsuyoshi **General Manager:** OGATA Mitsugi
Captain: YAMAGATA Ryota (Athletics)
Vice-Captain: ISHIKAWA Kasumi (Table Tennis)
Flagbearer: HACHIMURA Rui (Basketball), SUSAKI Yui (Wrestling)

- **Composition:** Total of **1,058** people
 Male athletes: 306 / Female athletes: 277 / Coaches, staff, etc. 475
 Note: Substitute athletes under the rules of the Games are not included in the above total. (1,082 names are listed in the report)

- **Number of participating NOCs:** 205 NOCs and the IOC Refugee Olympic Team
- **Number of sports / events held:** 33 sports / 339 events
 (28 sports / 306 events in previous Games)
- **Japanese sport / event participation:** 33 sports / 258 events

● Policies for Forming the Japanese Delegation

Members of the Japanese National Team are recommended by their respective National Federations, and are selected from amongst those with the most potential. The athletes will bring a sense of awareness and responsibility as representatives of the host country, and aim to place highly in every sport and event in which they participate. The Japanese National Team will be comprised of athletes, managers, coaches and others who focus on the core concept of "No integrity, no victory," who adhere closely to the code of conduct, and who can contribute to building friendly relations with other countries and regions.



* Total number of medals and those placing eighth or higher were both record highs
 * In the previous Games (Rio 2016), there were 41 medals (12 gold, 8 silver, 21 bronze) and 47 athletes in 4th through 8th place, for a total of 88.

Japanese Delegation List of Medalists

GOLD MEDAL			SILVER MEDAL			BRONZE MEDAL		
Swimming - Women's 200 m Individual Medley DHASHI Yui - Women's 400 m Individual Medley DHASHI Yui Boxing - Women's Featherweight IRIE Sena Artistic Gymnastics - Men's Individual All-Around HASHIMOTO Daiki - Men's Individual/Horizontal Bar HASHIMOTO Daiki Wrestling - Men's Freestyle 65 kg OTOGURO Takuto - Women's Freestyle 50 kg SUSAKI Yui - Women's Freestyle 53 kg MUKAIDA Mayu - Women's Freestyle 57 kg KAWAI Risako - Women's Freestyle 62 kg KAWAI Yukako	Table Tennis - Mixed Doubles MIZUTANI Jun/ITO Mima Fencing - Men's Epee Team YAMADA Masaru, MINOBE Kazuyasu KANO Koki, UYAMA Satoru Judo - Men's 60 kg TAKATO Naohisa - Men's 66 kg ABE Hifumi - Men's 73 kg ONO Shohei - Men's 81 kg NAGASE Takanori - Men's 100 kg WOLF Aaron - Women's 52 kg ABE Uta - Women's 70 kg ARAI Chizuru - Women's 78 kg HAMADA Shori - Women's Over-78 kg SONE Akira	Baseball/Softball - Baseball - Softball Karate - Men's Kata KIYUNA Ryo Skateboarding - Men's Street HORIGOME Yuta - Women's Street NISHIYA Momiji - Women's Park YOSUZUMI Sakura	Athletics - Men's 20 km Race Walk IKEDA Koki Swimming - Men's 200 m Butterfly HONDA Tomoru Artistic Gymnastics - Men's Team HASHIMOTO Daiki, KAYA Kazuma TANIGAWA Wataru, KITAZONO Takeru Basketball - Women's Wrestling - Men's Greco-Roman 60 kg FUMITA Kenichiro Track Cycling - Women's Omnium KAJIHARA Yumi Table Tennis - Women's Team ITO Mima, ISHIKAWA Kasumi HIRANO Mio	Judo - Women's 48 kg TONAKI Funa - Mixed Team HARASAWA Hisayoshi, WOLF Aaron MUKAI Sochiro, NAGASE Takanori ONO Shohei, ABE Hifumi SONE Akira, HAMADA Shori ARAI Chizuru, TASHIRO Miku YOSHIDA Tsukasa, ABE Uta Golf - Women's Individual Stroke Play INAMI Mone Sport Climbing - Women's Combined NONAKA Miho Karate - Women's Kata SHIMIZU Kyo Surfing - Men's Short Board IGARASHI Kanoe Skateboarding - Women's Park HIRAKI Kokona	Athletics - Men's 20 km Race Walk YAMANISHI Toshikazu Boxing - Men's Flyweight TANAKA Ryomei - Women's Flyweight NAMIKI Tsukimi Artistic Gymnastics - Men's Pommel Horse KAYA Kazuma - Women's Floor Exercise MURAKAMI Mai Wrestling - Men's Greco-Roman 77 kg YABIKU Shohei Weightlifting - Women's 59 kg ANDOH Mikiko Table Tennis - Women's Singles ITO Mima - Men's Team HARIMOTO Tomokazu, NIWA Koki MIZUTANI Jun Judo - Women's 57 kg YOSHIDA Tsukasa Badminton - Mixed Doubles WATANABE Yuta, HIGASHINO Arisa Archery - Men's Individual FURUKAWA Takaharu - Men's Team KAWATA Yuki, FURUKAWA Takaharu MUTO Hiroki Sport Climbing - Women's Combined NAGUCHI Akiyo Karate - Men's Kumite Over-75 kg ARAGA Ryutaro Surfing - Women's Short Board TSUZUKI Amuro Skateboarding - Women's Street NAKAYAMA Funa			
27 GOLD MEDALS			14 SILVER MEDALS			17 BRONZE MEDALS		
TOTAL 58								

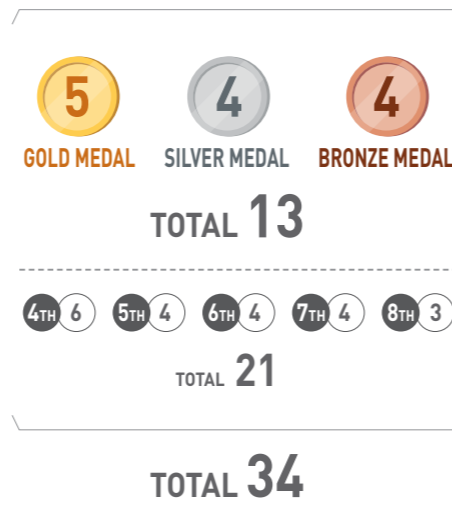
● 29th Winter Universiade (2019/Krasnoyarsk)

The 29th Winter Universiade took place over 11 days from March 2 to March 12, 2019, in Krasnoyarsk, Russia. A total of 2,645 athletes, managers, coaches and others participated from 58 countries and regions. The Japanese Delegation comprised a total of 146 people, including 93 athletes and 53 managers, coaches and others, and competed in 62 events in 6 sports. The team garnered a total of 13 medals, with athletes placing eighth or higher in 34 events.

- Duration of the Games: March 2 to March 12, 2019
- Venue: Krasnoyarsk, Russia

Chef de Mission: MINAGAWA Kentaro **Captain:** MIHARA Mai (Figure Skating)
Flagbearer: KOYAMA Yohei (Alpine Skiing)

- **Composition:** 146 people
 Male athletes: 46 Female athletes: 47 Coaches, staff, etc.: 53
- **Participating countries and regions:** 58
- **Number of participating athletes:** 1,692
- **Number of sports/events held:** 7 sports/76 events
 (5 sports/85 events in previous Games)
- **Japanese sport/event participation:** 6 sports/62 events



● 30th Summer Universiade (2019/Napoli)

The 30th Summer Universiade took place over 12 days from July 3 to July 14, 2019 in Napoli, Italy. About 8,700 athletes, managers, coaches and others participated in the Games from 119 countries and regions. The Japanese National Team comprised a total of 416 people, including 279 athletes and 137 managers, coaches and others competing in 15 sports and 172 events. The team garnered a total of 82 medals, with athletes placing eighth or higher in 150 events, placing it first among participating NUSPs for the second Games in a row.

- Duration of the Games: July 3 to July 14, 2019 *Some sports began on July 2
- Venue: Napoli, Italy

Chef de Mission: HOSHINO Ichiro **General Manager:** UENO Koji
Captain: WATANABE Kanako (Swimming)
Flagbearer: SHIMADA Atsushi (Shooting/Rifle)

- **Composition:** 416 people
 Male athletes: 139 Female athletes: 140 Coaches, staff, etc. 137
- **Participating countries and regions:** 119
- **Number of participating athletes:** 6,077
- **Number of sports/events held:** 15 sports/220 events
 (18 sports/271 events in previous Games)
- **Japanese sport/event participation:** 15 sports/172 events



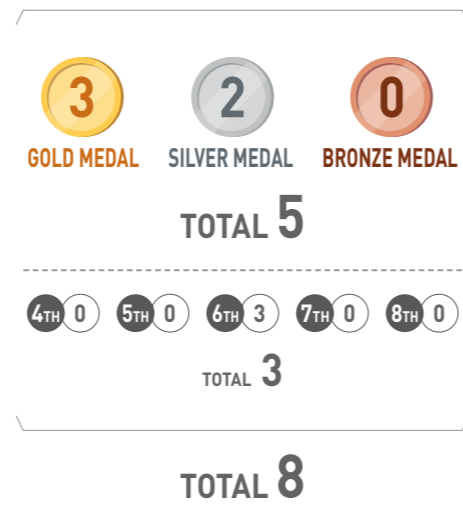
● 1st ANOC World Beach Games (2019/Doha)

The ANOC World Beach Games is an international multi-sport competition for beach sports, hosted by the Association of National Olympic Committees (ANOC). It was held from October 12 to October 16, 2019, in Doha, Qatar, with the participation of about 1,200 athletes from 97 NOCs. The Japanese Delegation comprised a total of 41 people, including 24 athletes and 17 managers, coaches and others, and competed in 6 sports and 10 events. The team garnered a total of 5 medals, with athletes placing eighth or higher in 8 events; the team placed fifth for the number of gold medals won.

- Duration of the Games: October 12 to October 16, 2019
*Some sports began on October 11
- Venue: Doha, Qatar

Chef de Mission: OTSUKA Shinichiro
Flagbearer: NONAKA Miho (Sport Climbing)

- **Composition:** 41 people
Male athletes: 19 Female athletes: 5 Coaches, staff, etc.: 17
- **Participating countries and regions:** 97 NOCs
- **Number of participating athletes:** 1,237
- **Number of sports/events held:** 13 sports/36 events
- **Japanese sport/event participation:** 6 sports/10 events



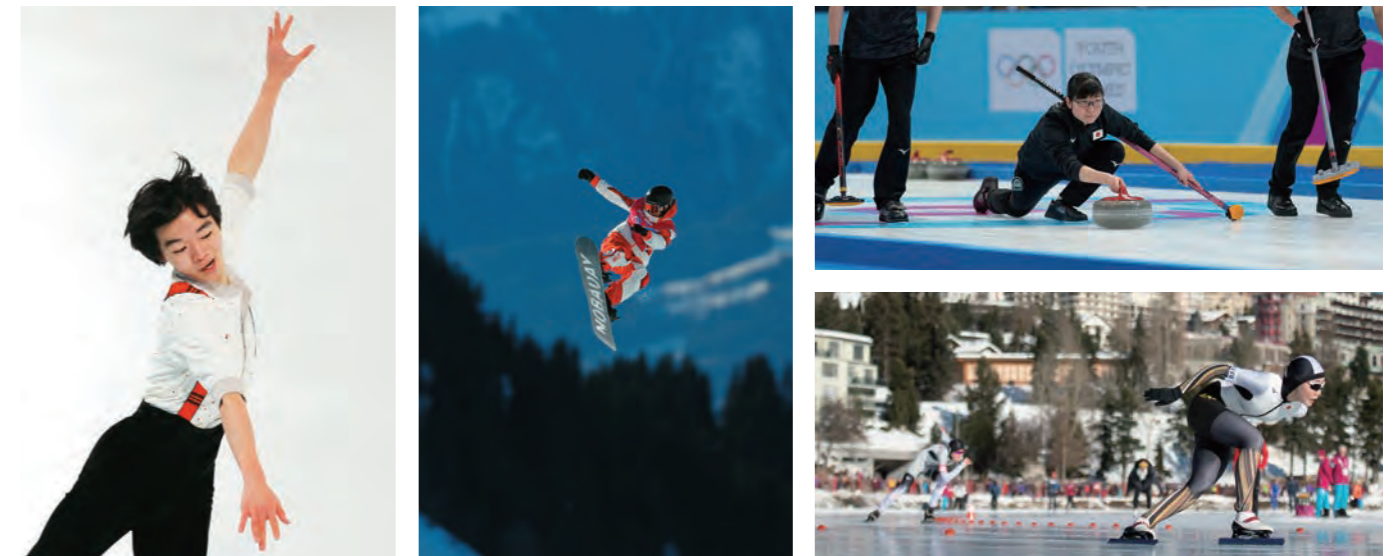
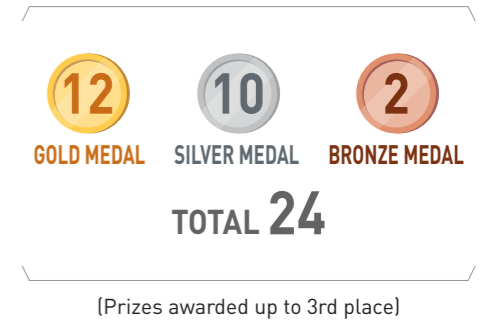
● 3rd Winter Youth Olympic Games (2020/Lausanne)

The 3rd Winter Youth Olympic Games took place over 14 days from January 9 to January 22, 2020, in Lausanne, Switzerland. About 1,800 athletes from 79 NOCs took part in the Games. The Japanese Delegation comprised a total of 117 people, including 72 athletes and 45 managers, coaches and others, and competed in 7 sports and 57 events. The team took home a total of 24 medals, including 12 gold medals—three more than at the previous Games in Lillehammer.

- Duration of the Games: January 9 to January 22, 2021
- Venue: Lausanne, Switzerland

Chef de Mission: ITO Hidehito **Captain:** TABATA Momoha (Curling)
Flagbearer: KAGIYAMA Yuma (Figure Skating)

- **Composition:** 117 people
Male athletes: 29 Female athletes: 43 Coaches, staff, etc.: 45
- **Participating countries and regions:** 79 NOCs
- **Number of participating athletes:** 1,872
- **Number of sports/events held:** 8 sports/81 events
(7 sports/70 events in previous Games)
- **Japanese sport/event participation:** 7 sports/57 events



Culture and Education Programmes (Athlete 365 Education Programme: AEP)

The mission of the Youth Olympic Games is to realise an event that unifies sports, culture and education. Within that, the Culture and Education Programme is as important as the competitions, as it provides opportunities to learn the elements necessary for participants to grow as athletes. The Programme involves a variety of activities, with the objective of enabling participants to experience the significance of the Olympics and learn to express friendship and mutual respect for one another.

The Games combined sports, culture and education in five hands-on programmes: **Awareness, Health for Performance, Game-Changers Hub, Chat with Champions and IF Focus Day**. Two motivational programmes, **PinQuest and Athlete Role Model**, held in the Athlete's Village, where participating athletes actively acquired knowledge and worked to engage in international exchanges.



Events Postponed due to the COVID-19 Pandemic

30th Winter Universiade (Lucerne) [Previously scheduled for January 21 to January 31, 2021; postponed to December 11 to December 21, 2021]
6th Asian Beach Games (Sanya) [Previously scheduled for November 28 to December 6, 2020; dates after postponement undetermined]

Athlete Enhancement

[The Slogan of the JOC Sports Committee]

“No integrity, no victory. Without outstanding human resources, enhanced competitiveness is impossible!”

Priority Measures (September 2020–July 2021)

- 1 Athletes First
- 2 Mobilise the power of the Japanese sports community to achieve winning 30 gold medals in the Olympic Games Tokyo 2020, in particular by strengthening cooperation with the NFs, the Japan Sports Agency, the Japan Sport Council, the Japan Sport Association, the Tokyo 2020 Organising Committee and others
- 3 Establish a support system that integrates Summer and Winter sports
(Efforts to make maximum use of existing and expanded NTCs and sport-specific training facilities, and establish a Winter NTC)
- 4 Work toward the success of the Olympic Games Tokyo 2020 by strengthening collaboration integrating the Olympic and Paralympic Games
- 5 Spread and increase awareness of Integrity Education
(Including enhanced integrity of athletes, improved capabilities of coaches, and rigorous anti-doping education)

1 Performance Enhancement Programmes

To help Japanese athletes capture medals at the Olympic Games Tokyo 2020, the Olympic Winter Games Beijing 2022 and other international sports competition, we support the daily and ongoing enhancement activities of each National Federation and of next-generation athletes expected to perform well in the Olympic Games Paris 2024 and other competitions.

● Training Camp Programme (FY2020 results)

Training camps are held in Japan and overseas for the enhancement of top-level athletes, primarily athletes targeted for high Olympic performance and national teams from National Federations implementing the Olympics.

- Overseas training camps (5 sports, 9 programmes)
- Domestic training camps (47 sports, 719 programmes)

● Coach enhancement and coach appointment programmes (FY2020 results)

To achieve results at international multi-sport competitions such as the Olympic Games, and to develop and enhance athletes based on long-term, consistent measures for high performance, coaches, dedicated coaching directors, medical staff, information science staff and others have been appointed to the JOC and other member Olympic National Federations. In addition, the JOC is effectively promoting player enhancement projects, inviting outstanding overseas coaches and dispatching coaches overseas, as well as holding coach and enhancement staff meetings to exchange information and promote mutual cooperation.

- Appointment of National Coaches and Others (28 sports, 64 people)
- Appointment of Dedicated Coaching Directors and others (39 sports, 286 people)
- Appointment of Talented Overseas Coaches
- Coach Training Dispatch
- Staff conferences (coach conferences) held

Led by the National Coach Commission, this conference is held to improve coaching skills and enhance the coaching system through mutual training and information exchange among enhancement staff in each sport. The JOC promotes collaboration between sports by making the basic policies of the JOC's Sports Committee known to training staff (coaches, medical, management and other staff), including those in charge of enhancement at each NF, while guiding each NF to take the initiative in improving their international performance abilities.

Conference name	Dates	Venue	Number of participants
FY2019 Winter Sports Coach Conference	May 24, 2019	Ajinomoto National Training Center	About 110 people
FY2019 Coach Conference	September 13, 2019	Grand Prince Takanawa	284 people
FY2020 Coach Conference	October 23, 2020	(Online)	About 330 people

2 Commissions /Partnership Conferences /Projects etc.

● Olympic Games Tokyo 2020 High Performance Strategy Commission

(Primary responsibilities)

- (1) To establish strategic and comprehensive policies for athlete enhancement for Tokyo 2020.
- (2) To increase the accuracy of target setting and status analysis, and use and secure an effective athlete enhancement budget.
- (3) To collaborate with related groups and organisations and establish an environment for advancing all-Japan programmes and promoting organised and systematic athlete enhancement.
- (4) To enhance National Federation athlete performance and build an organisational and financial foundation for the period after the year 2020.

(Main conferences)

● Tokyo 2020 Enhancement Meeting

Number held	Dates	Highlights
FY2019 1st meeting	December 10, 2019	Reporting of preparatory information by the Organising Committee for the Games and provision of information pertaining to the Japanese Delegation
FY2019 2nd meeting	March 24, 2020	Provision of information involving the Japanese Delegation, and related to marketing and public relations
FY2020 1st meeting	November 25, 2020	Interim report by the COVID-19 countermeasure conference, process for certification of the Japanese Delegation, etc.
FY2020 2nd meeting	December 24, 2020	Sharing of information related to Tokyo 2020, and status reports from NFs
FY2020 3rd meeting	January 28, 2021	Athlete track, HPSC infection countermeasures, sharing of examples of National Federation overseas trips, etc.
FY2020 4th meeting	March 1, 2021	First edition of Playbook, provision of information from Tokyo 2020, JSC Support House plans, etc.
FY2020 5th meeting	March 31, 2021	Sharing of Games-related information, examples of National Federation activities during the COVID-19 pandemic, etc.

● Performance Development Commission

(Primary responsibilities)

- (1) To establish measures and support programmes for the Olympic Games and other international multi-sports competitions.
- (2) To propose and promote the implementation of short and medium-term performance development programmes.
- (3) To develop athlete and coach environment for enhancing international competitiveness.
- (4) To promote programmes leveraging the Ajinomoto National Training Center and advance collaborations with sport-specific training facilities.

● Beijing 2022 Project

Number held	Dates	Highlights
3rd Meeting	October 23, 2019	Local support centers, candidate accommodations for support staff outside the Village, location of venues for each sport, local means of transportation, etc.
4th Meeting	February 28, 2020	The Building up Team JAPAN 2020 for Beijing, dispatch of Delegation, etc.
5th Meeting	October 14, 2020	Sharing of status of each NF's activities, information on outlook for next season, information related to measures to address COVID-19
6th Meeting	February 25, 2021	Webinar report by Beijing 2022 Chef de Mission, sharing of Games-related information

● Intelligence, Medicine and Science Commission

(Primary responsibilities)

- (1) Collection and analysis of information regarding enhancing international competitiveness.
- (2) To provide medical and scientific support.
- (3) To propose strategies and measures for enhancing medium to long-term international competitiveness based on JOC Future Vision.
- (4) To promote preventive and educational anti-doping activities in collaboration with the Anti-Doping Committee.

● JOC Joint Meeting on Information, Medicine and Science

FY2019		FY2020	
Date	December 10, 2019	Date	March 24, 2021
Attendees	133	Attendees	222 (Online format)
Venue	Mariners' Court Tokyo Hotel	Content	Presentation on NF initiatives in the COVID-19 pandemic, based on the results of a preliminary survey. A lively exchange of opinions was conducted through group discussions among participants.
Content	Efforts of the Japanese team at the Rugby World Cup, provision of information in advance of Tokyo 2020.		

(Descriptions of other presentations at JOC Coach Conference, etc.)

- Report on follow-up survey for support of top athlete development/enhancement
- Summer heat measures
- Female athlete conditioning
- Survey of athletes regarding impact of COVID-19

3 International Sports Exchange Programme (FY2020 results)

In addition to sending athletes and enhancement staff, etc. to international competitions, the JOC invites top-level foreign athletes and teams to gain real-world experience and improve their performance ability through competitive exchanges. The objective of this project is also to gather information and consider securing safe centers for activity in preparation for the Olympic Games and other international multi-sport competitions. At the same time, the JOC is also working to train Japanese international referees who are capable of excellent, fair judging so that Japan's presence at international competitions will enhance the performance of Japanese athletes and the competitive environment.

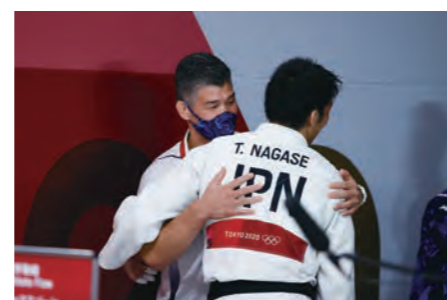
- Teams dispatched (22 sports/75 projects)
- Teams invited (3 sports/5 projects)
- Japan-Korea Sports Exchange (Cancelled in FY2020 due to the impact of COVID-19)
- International Referee, etc. Training Programme (3 sports/5 programmes)

4 Anti-Doping Promotion Support Programme

In cooperation with the Japan Anti-Doping Agency (JADA) and the Japan Sport Fairness Commission (J-Fairness), the JOC conducts anti-doping education and awareness activities for athletes and enhancement staff, etc. In particular, the JOC is actively engaged in anti-doping education for candidate athletes to be dispatched to international multi-sport competitions, taking advantage of the opportunities provided by the dispatching process.

5 Sports Trainer Overseas Training Programme

The JOC dispatches up-and-coming young trainers as overseas sports trainees to train them in specific methods for improving the level of their specialty sport, as well as to conduct surveys and research into real conditions for athlete enhancement support and coaching training overseas, in order to develop trainers who will lead Japan's sporting world in the future.



6 Programme to Discover and Develop Athletes with Potential (Measures for Junior Athletes)

JOC Junior Olympic Cup

To improve the quality of junior sports competitions, the JOC supports the holding of "JOC Junior Olympic Cup" competitions for each sport, and conducts projects to discover and develop junior athletes who are expected to perform well in the future. In another support project, the JOC dispatches Olympians to the JOC Junior Olympic Cup competitions to give lectures and encouragement to participating athletes, etc. to help inspire the next generation of children to aspire to the Olympics and become top athletes themselves.

Competitions held in FY2020 (as of March 9, 2021)

Number of certified competitions: **63** (39 competitions held, 24 cancelled)

Certification and training of Olympic hopefuls

The JOC recognises athletes who have achieved outstanding results in the JOC Junior Olympic Cup and other competitions, and who have the potential to compete in the Olympic Games and other world championships in the future, as "Olympic Hopefuls." The training sessions are held as a group under the JOC Sports Committee theme of "No integrity, no victory. Without outstanding human resources, enhanced competitiveness is impossible!" They aim to develop world-class athletes through exchanges with athletes and coaches from other sports, and to further develop their performance ability.

FY2020

Dates November to December, 2020 Six sessions (2 for trainers)

Location Online format

Theme: Thinking about what kind of athlete you wish to become—"Think about the value of sports," "Think about your future vision," "Learn the importance of communication skills"

Goal: Verbalise specifically what kind of athlete you wish to become

Workshops for Regional Young Athletes

These workshops provide various programmes for students of JOC-supported talent search and development projects in various regions of Japan. Their objective is to foster an awareness of the goal of becoming top athletes who can perform globally in the future, and through sports, work toward personal development and an improvement in performance ability.

7 Programme to Provide Sports Information

By providing information on policies, strategies, tactics and measure related to improving international performance ability, the JOC encourages information sharing and cross-sports collaboration among coaches, competitors and others.

8 JOC Athlete Programme (High-performance programme)

The objective of this programme is to certify athletes who can represent Japan in the official sports of the Olympic Games as athletes targeted for Olympic high performance, raise their awareness and carry out effective enhancement activities. It consists of the following programmes.

- (1) Athletes targeted for Olympic high performance will undergo regular health checks and physical fitness tests as a way of managing their day-to-day health and fitness.
- (2) The NFs in question will be allocated enhancement coaching and management staff, information and strategy staff and medical and science staff with the goal of providing advice and guidance necessary for activities to enhance the performance of athletes targeted for Olympic high performance.
- (3) Liaison meeting to be held to develop mutual cooperation among enhancement staff.
- (4) Domestic and overseas training camps, overseas trips and other events will be held to improve the international competitiveness of athletes targeted for Olympic high performance.
- (5) Other programmes to be held as needed to enhance the performance of athletes targeted for Olympic high performance

9 National Training Center Management and Operations Programme/Utilisation Programme

The Ajinomoto National Training Center (Ajinomoto NTC) was built in 2008 in the Nishigaoka district of Kita-ku, Tokyo, and is Japan's first training facility dedicated to top athletes. It is used by athletes, staff and others who belong to the JOC and its member National Federations. In 2019, construction was also completed on the Indoor Training Center East, designed to be fully barrier-free with the objective of creating a new training site. With this, the Nishigaoka district of Kita-ku, Tokyo, now has dedicated training sites in place for 16 sports and 19 events, including the Japan Institute of Sports Sciences (JISS). All facilities are operated on a joint-use basis with the Olympic and Paralympic sports, contributing to the improvement of Japan's international performance ability through various synergistic effects in training methods, coaching methods, etc.



JOC Elite Academy

The JOC makes maximum use of the Ajinomoto NTC and other High Performance Sports Centers (HPSCs) and works in collaboration with NFs to identify promising junior athletes throughout Japan and develop elite athletes capable of competing in international competitions, including the future Olympic Games, under NFs' integrated coaching system.

JOC also collaborates with regional educational institutions to expand their integrity and intellectual ability, developing human resources that contribute not only to the sporting world but also to the advancement of the society. As of April, 2021, these programmes are being conducted for students in the first year of junior high school through the third year of high school in six sports, including wrestling, table tennis, fencing, shooting-rifle, rowing and archery.

(Description of Activities)

The programmes below are conducted in the belief that, within an environment centered on the Ajinomoto NTC, enhancement needs to be balanced across "performance ability," "intellectual ability" and "life ability" centering around the "ability to think."

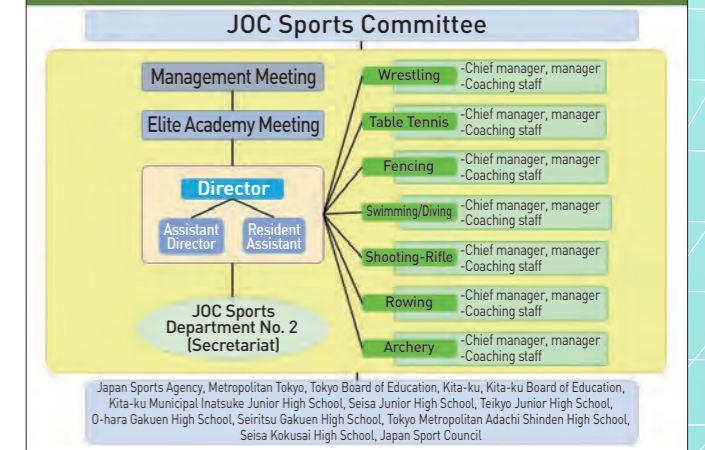
- Programme to enhance performance ability, utilising the functions of the HPSC and top-level, dedicated coaches under the integrated coaching systems of each National Federation
- Language education aimed at acquiring logical thinking and expression
- Language training programmes for performing overseas as a member of the Japanese national team
- Learning (supplementary learning) programmes for inculcating basic academic ability
- Outdoor activity programmes aimed at raising awareness as members of the "Team Elite Academy"
- Sports education programmes aimed at thinking about the significance and value of sports



Illustration for developing Academy students



Operating Organisation Chart



JOC National Coach Academy

The "Second Sport Basic Plan" that was established by the government in 2017 specifies that the JOC National Coach Academy will be expanded further as an opportunity to enhance capabilities of national coaches. The JOC conducts activities aimed at dedicated coaching directors and enhancement staff of National Federations with the objective to foster world-class coaches and various staff for developing and guiding athletes who can demonstrate high performance in international competitions including the Olympics. Based mainly on bi-directional exchange of information between participants and instructors, the programmes comprise practical training in debate and presentation, strategic communication, and other activities, apart from imparting the knowledge necessary for coaching. Follow-up programmes are also conducted for those who have completed the programme.

(Description of Activities)

• Concept

"elite"

Develop truly first-class coaches with the character and qualities expected of a representative of Japan.

"professional"

Develop coaches who take pride in their work as professionals in terms of their attitudes toward work, their ethics and their responsibility to society.

"global"

Develop coaches able to perform on a global stage, pursuing an approach to competition for Japan while also offering strategies and enhanced coaching based on international standards.

"interactive"

Focus not on one-way delivery of knowledge and information, but on an interactive exchange of information between participants and instructors, and between participants themselves. The programme will also develop coaches who, in their hands-on coaching, demonstrate an understanding of the need for interactive communication between athletes and their coaches.

"Team JAPAN"

Aim to further develop sports in Japan through interaction and collaboration that go beyond the boundaries of sport.

• Results to date (FY2007 to FY2020)

549 participants (Official: 386; Special transfers: 97; Non-Japanese: 66)

Participating sports: Athletics, Swimming, Football, Skiing, Tennis, Rowing, Hockey, Boxing, Volleyball, Gymnastics, Basketball, Skating, Ice Hockey, Wrestling, Sailing, Weightlifting, Handball, Cycling, Table Tennis, Equestrian, Fencing, Judo, Softball, Badminton, Shooting, Modern Pentathlon, Rugby, Sports Climbing, Canoe, Archery, Karate, Bobsleigh, Luge, Skeleton, Baseball, Curling, Triathlon, Golf, Taekwondo, Biathlon, Surfing



NTC Networking Programmes

JOC provides consulting for improving the environment and building systems at the designated Sport-Specific NTCs to ensure effective implementation of training as well as information, medical and scientific support in accordance with the special characteristics of each sport. Moreover, to enable sport-specific NTCs in each region to smoothly collect information about other sports and collaborate with them, JOC organises "Joint Meetings of Sport-Specific NTCs" and "Management Meetings of Sport-Specific NTCs" to share a wide range of the latest information useful for athlete enhancement, including trends in domestic and overseas sports and activities of the NTCs.

Sport-Specific NTCs

The government has designated existing domestic facilities as Sport-Specific NTCs for training that cannot be handled at the Ajinomoto National Training Center. These include winter sports, ocean and water-based sports, outdoor sports and high-altitude training. (28 Olympic sports facilities and two high-altitude training facilities as of April 1, 2021.)



Athlete Support



JOC Integrity Education Programme

This programme was conducted to enhance the qualities of athletes and coaches representing Japan, and to give them the knowledge and the means to protect their value. The programme is run by JOC and the National Federations, who divide their roles while collaborating as one. The programme is aimed at athletes targeted for Olympic high performance, national coaches, dedicated coaching directors and others, as well as JOC enhancement staff and representatives of each National Federation.

●● FY2020 Programme Description

For athletes targeted for Olympic high performance

- 1 Integrity Check Programme (postponed)
- 2 Basic Training Programme
- 3 Instructor Dispatch Training Programme
- 4 Open Participation Training Programme
- 5 Online Training Programme (JOC Athlete App)

For national coaches, etc. and JOC enhancement staff

- 6 Integrity Check Programme (postponed)
- 7 Instructor Dispatch Training Programme
- 8 Open Participation Training Programme
- 9 Online Training Programme (JOC Athlete App)

For other athletes and coaches

- 10 Video learning materials, training manuals (JOC Integrity Educational Materials)

For National Federation staff

- 11 Integrity Check Programme (postponed)
- 12 JOC-NF Integrity Education Promotion Team Meeting
- 13 Individual meetings for National Federation staff
- 14 Online Training Programme (JOC Athlete App)

For Japan National Team

- 15 Integrity Check Programme (postponed)
- 16 Team JAPAN Programme (postponed)
- 17 Online Training Programme (JOC Athlete App) (postponed)

●● Online Training Programme (JOC Athlete App)

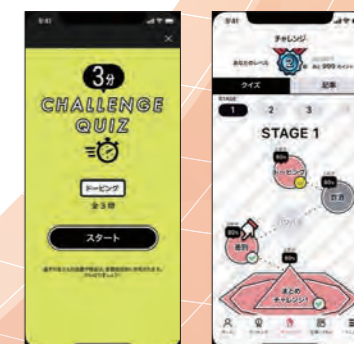
Aims to improve the quality of athletes, coaches and staff representing Japan through sports-related news and quizzes.

Targeted at:

- 1 Members of the Japanese Delegation and candidates (those subject to procedures for participation in competition)
- 2 Athletes targeted for Olympic high performance
- 3 National coaches, dedicated coaching directors, etc.
- 4 JOC enhancement staff
- 5 Integrity officers, individual sports staff
- 6 National Federation athletes targeted for Olympic high performance (those ineligible for (2) due to unavoidable circumstances)

Description:

- Sports-related news
- 3-minute challenge quiz
- Summary challenge quiz
- Columns, notifications from the JOC
- Information related to international multi-sport competitions, etc.



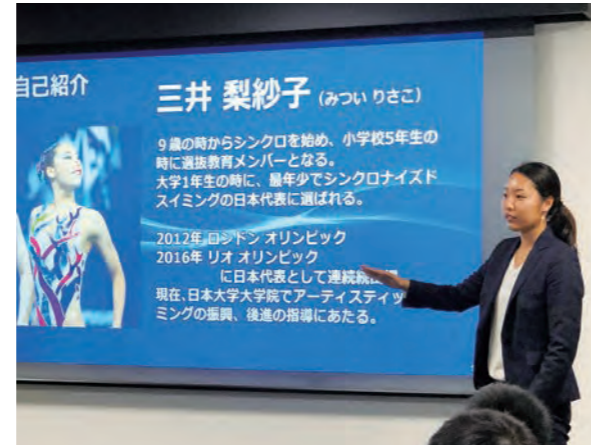
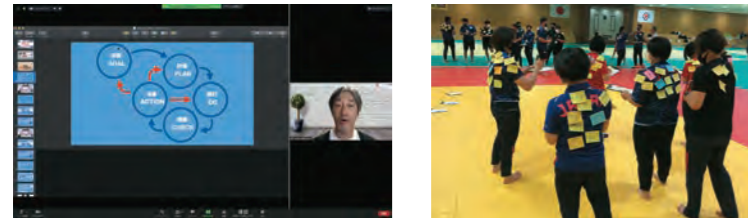
● JOC Career Academy Programme

Supports the careers of Japan's top athletes

The JOC Career Academy Programme was launched with the main objective of helping athletes dispel anxiety after retiring from competition, so that they concentrate on their sport and further improve their performance ability. The programme involves activities centered around three pillars: (1) Training programmes, (2) Athnavi, and (3) Athnavi NEXT.

1 Education and training primarily for on athletes in training camps

The JOC offers training programmes that meet the issues and needs of each sports organisation. These include self-analysis and goal-setting to help athletes think deeply about themselves; team-building to improve empathy for teammates and others who support them; and compliance and media training to help athletes understand the environment surrounding them.



2 The "Athnavi" employment support navigation tool for top athletes

"Athnavi" is a free job search support programme conducted by the JOC which began in 2010. The objective of the programme is to foster a sense of togetherness and raise morale among athletes who wish to stabilise their lives through employment but want to continue competing. It matches athletes with companies that wish to hire them, creating a win-win relationship for both parties. About 10 Athnavi orientation sessions are held each year, bringing together athletes and companies. (Actual placements as of March 2021: 206 companies, 329 Federation members)



3 Athnavi NEXT

This system offers support to help athletes make a smooth transition to the next stage of their lives following their retirement.

It offers seminars for athletes to gain career design abilities while they are still active, and holds seminars throughout the year for athletes, coaches and staff hoping to start their own businesses. It also supports them in making use of the experience, knowledge, and skills gained through sports while they were active in their next careers.



● Entourage Education (Seminars for Parents of Junior Athletes)

An athlete's entourage refers to all of the people surrounding and involved with the athlete. These might include managers, agents, coaches (including teachers), trainers, medical staff, scientists, sports organisations, sponsors, attorneys and family members. JOC offers education in dealing with issues that may come up depending on the athlete's age and in risk management methods, while also conducting activities designed to put in place an environment for athlete development.

The seminar for parents of junior athletes is conducted for parents of junior athletes (ages 10 to 18). Parents share a great deal of time with the athletes at home and have an enormous impact on them, and by teaching them how to interact with and give advice to junior athletes, JOC aims to increase the likelihood that both parents and their children will achieve a rewarding life through sports, while developing highly competitive athletes.

Dates of Seminars for Parents of Junior Athletes

FY2019

[1st Seminar]

Date May 18, 2019

Venue Ajinomoto National Training Center

[2nd Seminar]

Date June 23, 2019

Venue Nagoya TKP Conference Center

[3rd Seminar]

Date October 22, 2019

Venue Japan Sport Olympic Square

FY2020

[1st Seminar]

Date September 27, 2020

Location Online format

[2nd Seminar]

Date March 21, 2021

Location Online format

(Highlights)

Dietary science (sports nutrition science) for developing top athletes; discussion of experiences of parents of top athletes; role of parents in supporting athletes' growth; the forefront of conditioning; mental training (sports psychology); advice from top junior coaches



JOC Sports Awards

The JOC is committed to promoting the Olympic Movement and honoring and celebrating athletes and coaches who have achieved outstanding results in their respective sports fields.

The Most Valuable Athlete of the JOC Sports Awards of FY2019 went to golfer Hinako Shibuno, who won the Women's British Open, becoming only the second Japanese in 42 years to win a major championship. In all, 17 athletes and federations were selected for awards, including the Special Distinction Award, Merit Awards, Rookies of the Year, Outstanding Performance Awards, the Special Contribution Award and Women & Sport Award. Note that with the outbreak of COVID-19, awards ceremonies could not be held as in other years, but photos were received from all of the winners.

JOC Sports Awards of FY2019 List of Winners

(Annual Awards)

<p>The Most Valuable Athlete</p> <p>■ Golf SHIBUNO Hinako Winner of the Women's British Open *Only the second Japanese in 42 years to win a major championship</p>
<p>Special Distinction Award</p> <p>■ Badminton MOMOTA Kento 1st place, Men's Singles, 2019 Badminton World Championship *First Japanese man to win two championships in a row, ranked 1st in the world</p>
<p>Merit Awards</p> <p>■ Athletics SUZUKI Yusuke 1st place, Men's 50km Race Walk, 2019 World Athletics Championships *A first in Japanese race walk history</p> <p>■ Trampoline MORI Hikaru 1st place, Women's Individual, 34th Trampoline Gymnastics World Championships *First Japanese athlete to win at an international competition</p> <p>■ Speed Skating SHINHAMA Tatsuya Men's Overall 1st place, 2020 World Sprint Speed Skating Championships *First overall championship win</p> <p>■ Cycling KAJIHARA Yumi 1st place, 2020 UCI Track Cycling World Championships *First win by a Japanese athlete in this event</p>
<p>Outstanding Performance Award</p> <p>■ Rhythmic Gymnastics Japan National Rhythmic Gymnastics Team at the World Rhythmic Gymnastics Championships 37th World Rhythmic Gymnastics Championships, 2nd Place, Team All-around *First silver medal in 44 years, and first gold medal in team event Group 5 Balls, although it is a non-Olympic event.</p> <p>■ Wrestling KAWAI Risako 1st place in Women's 57 kg at the Senior World Wrestling Championships *Third consecutive win, and including the Rio de Janeiro Olympics, the fourth year in a row as world's No. 1</p> <p>■ Judo Japan's representative in the men's and women's mixed team competitions at the World Judo Championships 1st place in the men's and women's mixed team competition at the 2019 World Judo Championships Tokyo *Three consecutive wins in Tokyo 2020 Olympics additional event</p> <p>■ Sport Climbing NARASAKI Tomoa 1st Place, Men Combined, IFSC Climbing World Championships 2019 Hachioji *First time for Japan to take world championship in combined for both men and women</p>

<p>Rookies of the Year</p> <p>■ Tennis MOCHIZUKI Shintaro Won the Junior division of the Championships, Wimbledon *The first Japanese junior player in history to win a singles title in a Grand Slam tournament, for a junior world ranking of No. 1</p> <p>■ Volleyball Japan Women's National Junior World Championship Team 1st place at the 20th Women's U20 (Junior) World Championships *Won all 8 matches for the first championship</p> <p>■ Figure Skating KAGIYAMA Yuma 1st Place Men's Single at the 3rd Winter Youth Olympic Games *Team flagbearer 2nd Place Men's Single at the ISU World Junior Figure Skating Championships 2020</p> <p>■ Ice Hockey Lausanne Winter Youth Olympics Japan Women's National Team 1st place, Women's Team, 3rd Winter Youth Olympic Games *First gold medal in this sport</p> <p>■ Table Tennis NAGASAKI Miyuu 2019 World Junior Table Tennis Championships, 1st place in women's singles and women's doubles, 2nd place in women's team *Japan's first world junior champion in singles</p>

<p>Special Contribution Award</p> <p>■ Swimming FUJIMOTO Takahiro For dedication to the Olympic Movement activities in various JOC projects, especially as presenter at the Olympic Concerts for many years.</p>
<p>Women & Sport Award</p> <p>■ Volleyball National Mothers' Volleyball Federation</p> <ul style="list-style-type: none"> This programme, led by coaches and players who competed in the Olympic Games Tokyo 1964, has been spreading volleyball for mothers to all parts of Japan to popularise the sport, and has contributed to increasing interest in volleyball among children and an expanding base for the sport among Japanese people. All tournaments held are run entirely by women, and unlike those for top athletes, spread a role for women nationwide. The group contributes to the popularisation and development of volleyball using the power of women and effective communication.

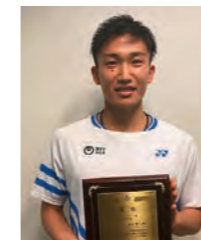
The Most Valuable Athlete



SHIBUNO Hinako
Golf

I am very honored to receive this prestigious Grand Prize. This will encourage me in my athletic career going forward, and fills me with determination. I would like to express my gratitude to all of my fans and other supporters who have made it possible for me to receive this award. I will continue to do my very best to live up to your expectations, and I look forward to your continued support.

Special Distinction Award



MOMOTA Kento
Badminton

Merit Awards



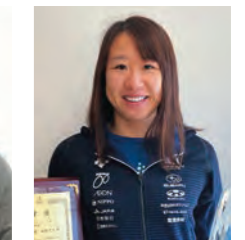
SUZUKI Yusuke
Athletics



MORI Hikaru
Trampoline



SHINHAMA Tatsuya
Speed Skating



KAJIHARA Yumi
Cycling

Outstanding Performance Award



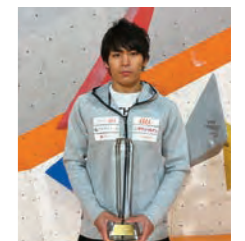
Japan National Rhythmic Gymnastics Team at the World Rhythmic Gymnastics Championships
Rhythmic Gymnastics



KAWAI Risako
Wrestling



World Judo Championships
Men's and Women's Mixed Team



NARASAKI Tomoa
Sport Climbing

Rookies of the Year



MOCHIZUKI Shintaro
Tennis



Japan Women's National Junior World Championship Team
Volleyball



KAGIYAMA Yuma
Figure Skating



Japan Women's National Team for the Lausanne Winter Youth Olympic Games
Ice Hockey



Japan Women's National Team for the Lausanne Winter Youth Olympic Games
Ice Hockey



Japan Women's National Team for the Lausanne Winter Youth Olympic Games
Ice Hockey



Japan Women's National Team for the Lausanne Winter Youth Olympic Games
Ice Hockey



NAGASAKI Miyuu
Table Tennis

Special Contribution Award



FUJIMOTO Takahiro
Swimming

Women & Sport Award



National Mothers' Volleyball Federation
Volleyball

[Photo: Volleyball competition at the Olympic Games Tokyo 1964]

Promoting the Olympic Movement



● Composition and General Organisation of The Olympic Movement

- 1 Under the supreme authority and leadership of the International Olympic Committee, the Olympic Movement encompasses organisations, athletes and other persons who agree to be guided by the Olympic Charter. The goal of the Olympic Movement is to contribute to building a peaceful and better world by educating youth through sport practised in accordance with Olympism and its values.
- 2 The three main constituents of the Olympic Movement are the International Olympic Committee ("IOC"), the International Sports Federations ("IFs") and the National Olympic Committees ("NOCs").
- 3 In addition to its three main constituents, the Olympic Movement also encompasses the Organising Committees for the Olympic Games ("OCOGs"), the national associations, clubs and persons belonging to the IFs and NOCs, particularly the athletes, whose interests constitute a fundamental element of the Olympic Movement's action, as well as the judges, referees, coaches and the other sports officials and technicians. It also includes other organisations and institutions recognised by the IOC.
- 4 Any person or organisation belonging in any capacity whatsoever to the Olympic Movement is bound by the provisions of the Olympic Charter and shall abide by the decisions of the IOC.
[Excerpt from the Olympic Charter Chapter 1: The Olympic Movement]

To date, policies regarding Olympic Movement programmes have been examined and plans have been formulated in four-year blocks. We sought to establish ongoing structures for grassroots activities that can be implemented with a focus on individuals. The basic policy of the activities currently undertaken by the JOC for promoting the Olympic Movement and conducting related education activities comprises the following three points.

- (1) Make educational activities the focus of programmes to increase understanding of Olympism.
- (2) Reinforce the communication of information and undertake activities in collaboration with sports organisations, local governmental bodies, JOC partner cities, and other relevant organisations.
- (3) Focus efforts on educating youth in particular about Olympism.

Based on these policies, we have been conducting three types of programmes—the various “Olympic Movement Programmes,” which are grass-root programmes aimed at making participants aware of the Olympism in a broad sense that exists within them, the “Public Relations Promotion Programmes” centered around JOC’s official website, and the “Cultural and Other Programmes,” which include Olympic concerts among other activities. The people of Japan have always valued both academic and athletic pursuit and the Olympic values of fair play, working hard to attain goals, developing friendships and respecting others already form a part of our way of thinking. We want to spread these values to a larger number of people through various platforms, besides the classroom. Moreover, because cooperation from Olympians is indispensable for these programmes, we also hold workshops, collaborate among programmes and work to create synergistic effects to ensure participation by many more Olympians.



Olympic Movement Programmes

The various Olympic Movement Programmes are grassroots programmes conducted by Olympians. The programmes seek to raise understanding of Olympism and continuously convey the significance of the Olympics through communications between young people and Olympians. To this end, Olympians are required to understand their roles and stand at the forefront of Olympic Movement programmes.

1 Olympic Classes

Current curriculum guidelines specify understanding the significance of sports and the Olympic Movement as culture as part of "Theory of Sport and Physical Education" under the "Health and Physical Education Theory of Sport and Physical Education" for junior high school students and under the "Physical Education" subject for high school students. The content for "Theory of Sport and Physical Education" under Health and Physical Education for third-year junior high school students states that the significance of the Olympics and other international sporting events is to play a major role in international goodwill and world peace. Based on this, the JOC has been holding Olympic classes from FY2011 for second-year junior high school students to help them discover the content before they study about it in the "Theory of Sport and Physical Education" classes at school. Olympians serve as instructors for Olympic class programmes and discuss their various experiences up until the competitions or from actually competing in the Olympic Games. The classes promote the Olympic values of excellence, friendship and respect as well as the educational values, such as the joy of effort, fair play, respect for others, pursuit of excellence, and balance between body, will and mind, that characterise Olympic spirit. The classes are also intended to teach the students that these values can be put into practice not just by athletes who compete in the Olympics but by all people in their day to day activities, and also that it is precisely because these concepts exist that the Olympics have value.

Since FY2017, JOC has also conducted "Off-campus Olympic classes" with The Mainichi Newspapers Co., Ltd., a JOC official partner. In view of the spread of COVID-19, and after discussions with local government officials, the JOC decided to postpone or cancel these events during periods covered by state of emergency declarations, etc. They were then held outside of those periods only with the approval of the schools and local governments, mainly on the condition that adequate measures be taken to prevent the transmission of infections.

Areas Held

As of March, 2021

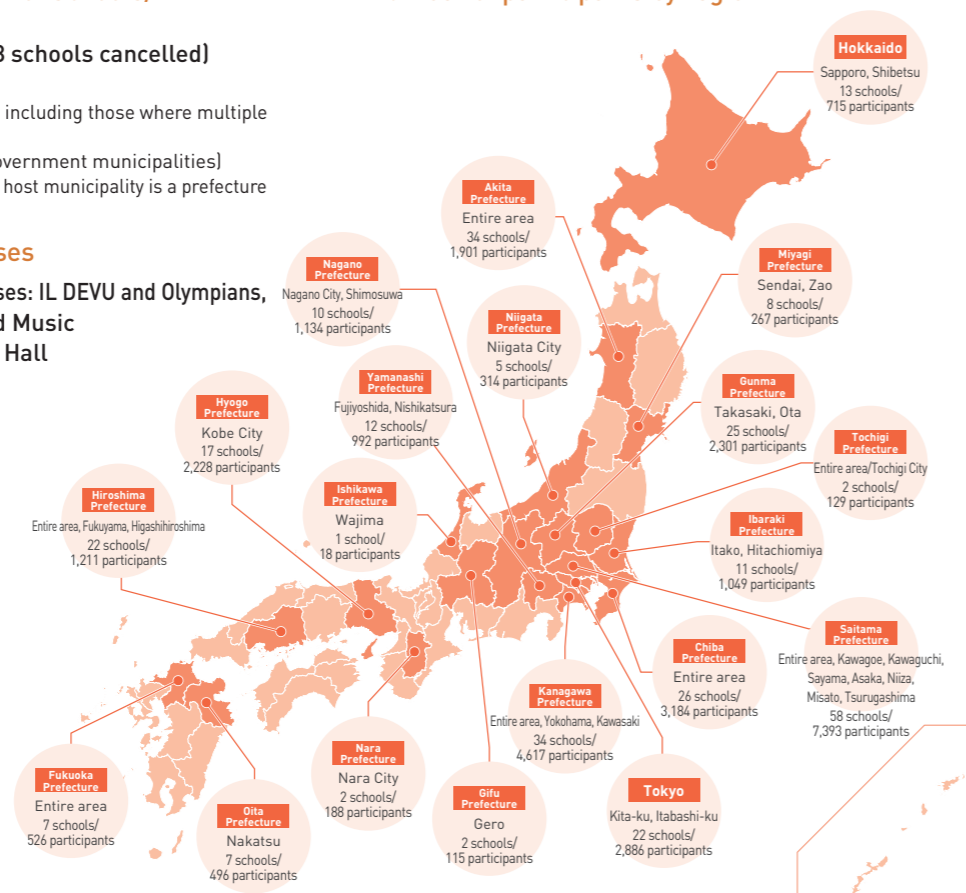
FY2011 to FY2020 Number of Schools/ Number of Classes

- Number of schools: 322 (58 schools cancelled)
- Number of classes: 955

*This is the total number of schools, including those where multiple classes were held

*Host municipalities listed (local government municipalities) Assumes an entire region where the host municipality is a prefecture

Number of participants by region



Off-campus Olympic Classes

- JOC Off-campus Olympic Classes: IL DEVU and Olympians, A Celebration of Sports and Music July 27, 2019 Bunkyo Civic Hall

2 Olympic Day Run

The Olympic Day Run is one of the Olympic day commemorative events held around the world to commemorate Olympic Day on June 23. In Japan, the JOC has played a central role in holding the Olympic Day Run nationwide since 1987. This event now includes more than 600,000 participants and is open to everyone. The events are easy-to-complete 2-4 km courses that focus on jogging. The objective is to raise understanding of the joy of sports, the Olympic values, and Olympism by encouraging people to participate in various programmes with Olympians.

A commemorative event was held in December, 2019, to mark the opening of the Japan Olympic Museum. In light of the situation concerning COVID-19, the JOC decided to cancel the 2020 event as a result of discussions with all parties concerned from the host municipality.



3 Workshops for Olympians

The JOC's Athletes Commission, under the JOC's Olympic Movement Commission, plays a central role in holding Workshops for Olympians, which teach them about Olympism and Olympic values, encourage them to participate actively in Olympic Movement programmes, and are intended to be useful to their future activities. Instructors are invited to participate and teach Olympians basic knowledge regarding the Olympics and Paralympics, and group discussions are held both offline and online to encourage network building among Olympians.

Highlights

Basic knowledge about the Olympics, about the Paralympics, about various programmes conducted by the JOC, group discussions and other activities

FY2019

June 2, 2019 (Sunday)

- Venue: Sapporo, Hokkaido
- Number of participants: 40 Olympians, 1 Paralympian

November 30, 2019 (Saturday)

- Venue: Osaka City, Osaka Prefecture
- Number of participants: 38 Olympians

March 21, 2020 (Saturday) *Cancelled

- Venue: Shinjuku-ku, Tokyo

FY2020

February 27, 2021 (Saturday)

- Venue: Online
- Number of participants: 56



Cultural Programmes

4 Olympic Concerts

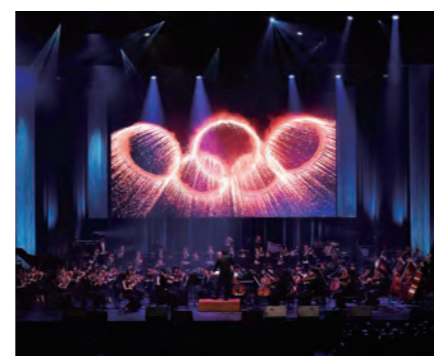
Olympic Concerts are Olympic Movement programmes that integrate sports with culture by combining videos of Olympic competitions with orchestral performances. The concert intended to convey the values and wonder of the Olympics not only to sports fans, but also to music fans who are not familiar with sports or the Olympics. In addition to the Tokyo International Forum and regional concerts, since FY2017 JOC has also held the “Wind Symphony Orchestra meets Olympic Concert” in cooperation with worldwide Olympic Partner Bridgestone Corporation and the “Nihonbashi meets Olympic Concert” with cooperation from JOC Gold Partner Mitsui Fudosan Co., Ltd.

Olympic Concert 2019 “Toward a Shining Dream!”

- Date** June 14, 2019 (Friday) from 6:30 p.m.
- Venue** Tokyo International Forum Hall A
- Participating Athletes** Swimming: MIYASHITA Junichi, ITO Hanae
Volleyball: OBAYASHI Motoko
Sailing: YOSHIDA Ai, YOSHIOKA Miho
Karate: KIYUNA Ryo
Golf: KANAYA Takumi
Ski Jumping: KOBAYASHI Ryoyu
Snowboard: OTSUKA, Takeru
Figure Skating: KIHIRA Rika

Regional Concerts/Special Concerts

- July 20, 2019 (Saturday)
Olympic Concert 2019 in Iwaki
- July 27, 2019 (Saturday)
Olympic Concert 2019 in Nagano
- August 3, 2019 (Saturday)
Olympic Concert 2019 in Kawagoe
- November 23, 2019 (Saturday)
Wind Symphony Orchestra meets Olympic Concert in Itami
- January 11, 2020 (Saturday)
Olympic Concert 2020 in Tokyo
- February 2, 2020 (Sunday)
Olympic Concert 2020 in Nagoya
- February 11, 2020 (Tuesday)
Olympic Concert 2020 in Hiroshima
- February 16, 2020 (Sunday)
Olympic Concert 2020 in Osaka
- March 1, 2020 (Sunday)
Olympic Concert 2020 in Sendai *Cancelled
- March 29, 2020 (Sunday)
Olympic Concert 2020 in Sapporo *Cancelled



Athletes' Committee Activities

5 The #whatsportscandonow Project

What sports can do now (In Japanese #いまスポーツにできること)? It is to give a small boost to the physical and mental health of the many people who have stayed home—across all sports, summer and winter; send a positive message to society; and encourage the many people who risk their lives to prevent the spread of infections. The objective of this project was to send out support via social media from the entire sports community, which is usually the recipient of people's support, to all those working to prevent the spread of infections.

- Dates held** April 17 to May 6, 2020
- Number of athlete postings** Total of 372
- Total number of views** 1.88 million (as of March, 2021)



6 Athlete Meetings

In response to feedback from summer and winter athletes training in a limited environment brought on by the postponement of the Olympic Games Tokyo 2020 and the COVID-19 pandemic, these events were held online to provide a forum for athletes to share their situations and exchange opinions, helping to dispel any concerns and maintain motivation.

- July 31, 2020 Number of participating athletes: 61 from 19 sports
- October 21, 2020 Number of participating athletes: 46 from 15 sports
- February 19, 2021 Number of participating athletes: 64 from 16 sports



7 Dream Charity Battle 2020

While opportunities to see athletes in action remain limited during the COVID-19 pandemic, top athletes and others competed against each other in the “Official Video Game of the Olympic Games Tokyo 2020,” with the aim of conveying the joy of sports and the Olympics in a variety of ways. This was recorded as a charity match, and streamed online via social media, etc.

Title	“Athletes’ Virtual Summit Match Dream Charity Battle 2020: Olympic Games Tokyo 2020 the Official Video Game Charity Match”
Streaming date	October 10, 2020, 8:20 p.m. to 10:00 p.m.
Platforms	JOC YouTube Channel and Facebook Page
Sponsored, produced and copyrighted by	JOC (JOC Athletes’ Committee)
Cooperation from	Tokyo 2020 Organising Committee, Tokyo 2020 Partner Companies
Production cooperation	SEGA
Total number of views	About 1.5 million (as of March, 2021)



8 For Children’s Futures: The JOC Charity Auction

This charity auction was organised primarily by the JOC Athletes’ Committee to support children affected by COVID-19 as well as junior athletes.

Dates held	October 20, 2020 to January 20, 2021
Number of cooperating athletes	Total of 90
Total amount of bids	10,504,026 yen *Donated after deduction of necessary expenses
Donation recipients	Olympic sports organisations, NPO Katariba



9 Sports and Environment Programmes

9 Sports and Environmental Preservation Activities

To ensure that the Earth’s environment remains a place where people can enjoy sports forever, the JOC has established a specialised Sports and Environment Commission. This body conducts educational activities based on environmental conservation activities conducted by the IOC through sports, as well as activities tailored to the characteristics of each sport, including sport competitions.

Sports and the Environment Regional Seminars

This event is co-hosted once a year with JOC partner cities and other cooperating organisations. Its objective is to work with those involved with regional sports to learn about the need for environmental conservation and methods for its practice, with specific practical examples from sports-related organisations.

15th JOC Sports and Environment Regional Seminar October 20, 2019

- Venue: Makuhari Messe International Conference Hall
- Participating Olympians: UEDA Ai (Triathlon), CHIDA Kenta (Fencing)
Part 1: Relationship between Sports and the Environment
Part 2: Initiatives in Chiba Prefecture

16th JOC Sports and Environment Regional Seminar December 12, 2020

- Venue: Online
- Participating Olympians: UEDA Ai (Triathlon), MIYASHITA Junichi (Swimming)
Part 1: The Environmental History of Sports
Initiatives toward a Zero Emission Tokyo
Part 2: Panel Discussion



Various materials

Environmental conservation awareness poster

The JOC produces posters intended to raise awareness of environmental conservation. Posters and electronic data are distributed to JOC-affiliated National Federations and related organisations, and the poster designs are displayed at the venues of sponsored events and competitions, as well as being featured in competition pamphlets and other materials, in a concerted effort by the sports community to raise awareness of environmental conservation.



Environmental conservation awareness banner

The JOC produces banners intended to raise awareness of environmental conservation, and lends them out to JOC-affiliated National Federations. These are displayed at programmes and events hosted by the NFs to raise awareness of environmental conservation among participants and visitors.



Video message from athletes on sports and the environment

In cooperation with the COOL CHOICE awareness programme endorsed by the Ministry of the Environment, the JOC creates video messages from athletes on sports and the environment. The objective of the messages is for the sporting world to raise awareness of the environment, with the messages aired in JOC programmes and on Aurora Vision screens at competition and event venues hosted by the NFs, as well as through the official website and social media.



Others

10 “My Olympic” Radio Programme

“My Olympic,” a JOC-produced radio programme, has been broadcast since 1999 with the cooperation of all FM radio stations that are members of the Japan FM Network (JFN). On the programme, athletes ranging from those who have competed in the Olympic Games to junior athletes who hope to compete in the Games in the future discuss what they gained from competing in the Games, the day-to-day sentiments of those who hope to compete in the future, Olympic dreams and passions, and the joys of competition.

- Presenters** ARAKAWA Shizuka, TAKAHASHI Naoko
- Radio stations** Network of 38 JFN stations nationwide
- Broadcast time** Weekly from Monday to Friday, 6:55 a.m. to 7:00 a.m.
 MY OLYMPIC α Weekly from Monday to Friday, 2:55 p.m. to 3:00 p.m.
 MY OLYMPIC + Every Saturday 10:30 p.m. to 10:55 p.m.
 Note: Repeat broadcasts on FM Fukuoka from 5:55 a.m. to 6:00 a.m. and on FM Aomori, FM Gunma and Gifu FM at 11:55 p.m. to 12:00 p.m. the same day.
- Planning** Japanese Olympic Committee
- Production** Japan FM Network member companies



11 Pamphlet “The Olympic Movement Promoted by the JOC”

This pamphlet uses language that is easier to understand than before to explain the philosophy of the Olympic Movement and universal ideas about the Olympic spirit and its value. It uses representative historical facts to review the history of the Olympic Movement in Japan, and introduces specific popularisation efforts of the Olympic Movement promotional projects currently led by the JOC; the pamphlet is also posted on the official website to make it available for wider use.

12 Japanese Delegation Inauguration Ceremony, Send-Off Party, Support Events, etc.

The JOC holds team inauguration ceremonies and send-off parties (Olympic Games only) for the Japanese delegations to the Olympic Games, Youth Olympic Games, Asian Games, Universiade Games, etc.

30th Summer Universiade (2019/Napoli) Japanese Delegation Inauguration Ceremony

Date June 28, 2019 (Friday) 3:00 p.m. to 3:30 p.m.



3rd Winter Youth Olympic Games (2020/Lausanne) Japanese Delegation Inauguration Ceremony

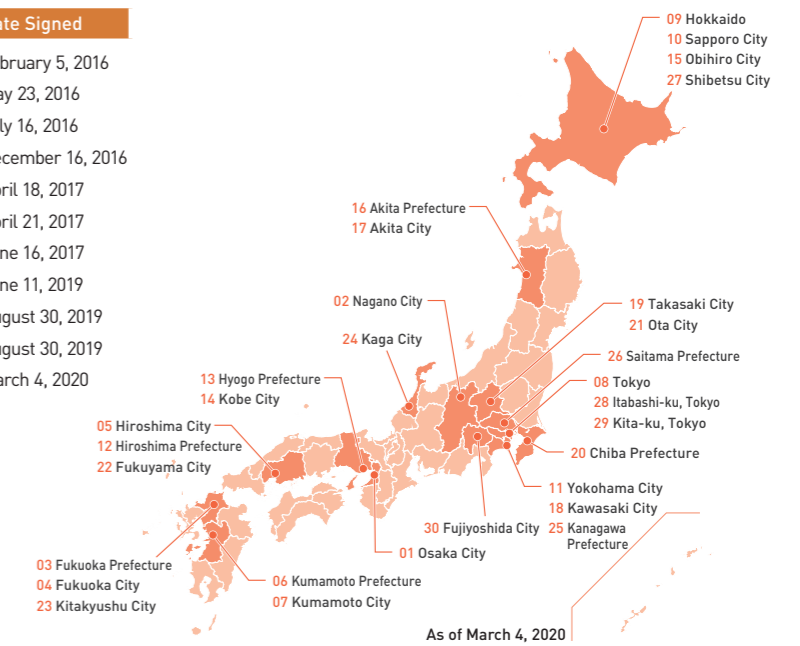
Date January 6, 2020 (Monday) 2:00 p.m. to 2:30 p.m.



13 List of JOC Partner Cities

JOC Partner City Agreements were started as a part of the Event-Specific Affiliated Network Concept, one of the strategies adopted by the JOC in May 2001 to enhance international competitiveness (JOC Gold Plan). The objective of such agreements is to collaborate with municipal governments to enable elite athletes to use the sports facilities of local governments to enhance their skills and competitiveness. With the initial objectives largely achieved in FY2018, the JOC reviewed the positioning of these partner cities and decided to enter into agreements with those cities willing to implement Olympic Movement promotion projects on an ongoing and long-term basis, primarily in collaboration with the JOC. Based on these agreements, JOC will work with these partner cities to implement Olympic Movement promotional projects that are beneficial to both parties.

City	Date Signed	City	Date Signed
01 Osaka City	July 30, 2002	20 Chiba Prefecture	February 5, 2016
02 Nagano City	August 28, 2003	21 Ota City	May 23, 2016
03 Fukuoka Prefecture	November 26, 2004	22 Fukuyama City	July 16, 2016
04 Fukuoka City	April 15, 2005	23 Kitakyushu City	December 16, 2016
05 Hiroshima City	September 14, 2005	24 Kaga City	April 18, 2017
06 Kumamoto Prefecture	May 11, 2006	25 Kanagawa Prefecture	April 21, 2017
07 Kumamoto City	May 11, 2006	26 Saitama Prefecture	June 16, 2017
08 Tokyo	March 5, 2007	27 Shibetsu City	June 11, 2019
09 Hokkaido	December 18, 2007	28 Itabashi-ku, Tokyo	August 30, 2019
10 Sapporo City	December 18, 2007	29 Kita-ku, Tokyo	August 30, 2019
11 Yokohama City	March 28, 2008	30 Fujiyoshida City	March 4, 2020
12 Hiroshima Prefecture	April 14, 2008		
13 Hyogo Prefecture	December 1, 2008		
14 Kobe City	December 1, 2008		
15 Obihiro City	March 3, 2012		
16 Akita Prefecture	May 15, 2012		
17 Akita City	May 15, 2012		
18 Kawasaki City	March 30, 2015		
19 Takasaki City	April 3, 2015		



14 Sports Festivals

“Sports Day” was originally called “Health and Sports Day” before it was changed in 2020. This central commemorative event is a major sports event that brings the entire sports world together. Leading Japanese Olympians and top athletes also participate, conveying the fun and importance of sports to more than 10,000 people who participate each year. The event normally features jogging, athletic meets, sports classes, talk shows and other activities, but the FY2020 event was cancelled in order to prevent the spread of COVID-19.

Sports Festival 2019

Date: October 14, 2019 (Monday/a holiday) 9:15 a.m. to 3:30 p.m.

- Venue** Ajinomoto National Training Center, Japan Institute of Sports Sciences, etc.
- Total participants** 12,540
- Participating Olympians, Paralympians, athletes** 56
- Main Programmes** Athlete Fureai Jogging, Athlete Fureai Athletic Meet, Active Child Programme, Kids Sports Science Land, New Physical Fitness Test, Sports Classes and Hands-on Sports Experiences, etc.



15 “Sports Kokoro” Project

The JOC, the Japan Sport Association, the Japan Football Association and the Japan Top League Alliance collaborated on this project to support the mental recovery of all children affected by the Great East Japan Earthquake. The “Sports Kokoro” Project targets children in regions of the six prefectures of Aomori, Iwate, Miyagi, Fukushima, Ibaraki and Chiba, whose lives have been drastically affected by the Great East Japan Earthquake and the nuclear power plant accident. The districts where the project was held were selected through discussions between the “Sports Kokoro” Project Operating Committee and the Boards of Education in each prefecture. From FY2016, the project was implemented in Miyagi, Iwate and Fukushima prefectures, and in addition to the original target of elementary school fifth graders, second year junior high school students also became eligible to participate. The project continued until FY2020, which marked the 10th year since the disaster.

Reconstruction JAPAN Project Support Programmes

● Reconstruction Support Project “Gambare! Nippon!”

The “Olympic Day Festa” is part of the JOC’s “Ganbare! Nippon!” Great East Japan Earthquake reconstruction support project, which was launched from Sendai and Higashi Matsushima cities in Miyagi Prefecture on October 10, 2011. Conducted under the slogan “Bringing Smiles Through Sports,” over the 10 year period through March 2021, the project saw a total of 867 Olympians and other athletes participate in 152 events in Tokyo, five prefectures and two countries, interacting with people in the disaster-affected areas through sports.

Following the earthquake and tsunami of March 11, 2011, the JOC launched a reconstruction support project called “Gambare! Nippon!” at the urging of Olympians and other athletes, and has brought together the determination and strength of those individual athletes to form “Team Japan,” engaging in support in a variety of ways. These include, among other activities: dispatch of medical teams and supplies to disaster areas; visits to disaster areas by Olympians; charity activities at Olympic concerts; fund-raising and donation efforts conducted via the JOC website in cooperation with the National Federations; the “Yell for Nippon” donation project; donations from the JOC; funding from the IOC and other overseas support; dispatch of study missions comprising junior high and high school students to Olympic and other events; events in Tohoku to thank supporters (including a joint Olympics and Paralympics parade); and distribution of a video by medalists and Olympians singing “Hana wa Saku” (“Flowers will Bloom”), a song to support reconstruction, which was also sung during the Olympic Day Festa. This group chorus of NHK’s recovery support song “Hana wa Saku” was intended to convey a message of thanks from the Olympians to their supporters in disaster-affected areas. It features Olympic and Paralympic medalists from Rio 2016 and the PyeongChang 2018 the version featuring Rio 2016 Olympic and Paralympic medalists, in particular, included the participation of IOC President Thomas Bach and his staff.

In 2020, the Olympic Day Festa—then in its 10th year as a reconstruction support project—was unable to hold its traditional programme emphasising interaction with Olympians due to the spread of COVID-19. Still, we continue to cherish the bonds formed over the years, and although the time and place may differ, we believe, along with the Olympians, in the power of recovery and the power of sports, the idea that we should all walk, run, smile and be cheerful. With this in mind, the JOC held its first online event in FY2020, the “Olympic Day Festa Walk & Run in Fukushima.” Over the course of seven days, from March 8 to March 14, 2021, 735 people participated along with 20 athletes, each from his or her own location of choice.

From FY2021, this role will be taken over by the Olympic Day Run project as an Olympic Movement programme.

■ Olympic Day Festa Results

Dates Held October 10, 2011 to March 31, 2021

Participating Olympians, Paralympians and Athletes Total of 867

Event Venues 152 venues

(Aomori: 4 venues; Iwate: 48 venues; Miyagi: 51 venues; Fukushima: 43 venues; Ibaraki: 3 venues; Tokyo: 1 venue; London: 1 venue; Sochi: 1 venue)

Number of Participants 24,084



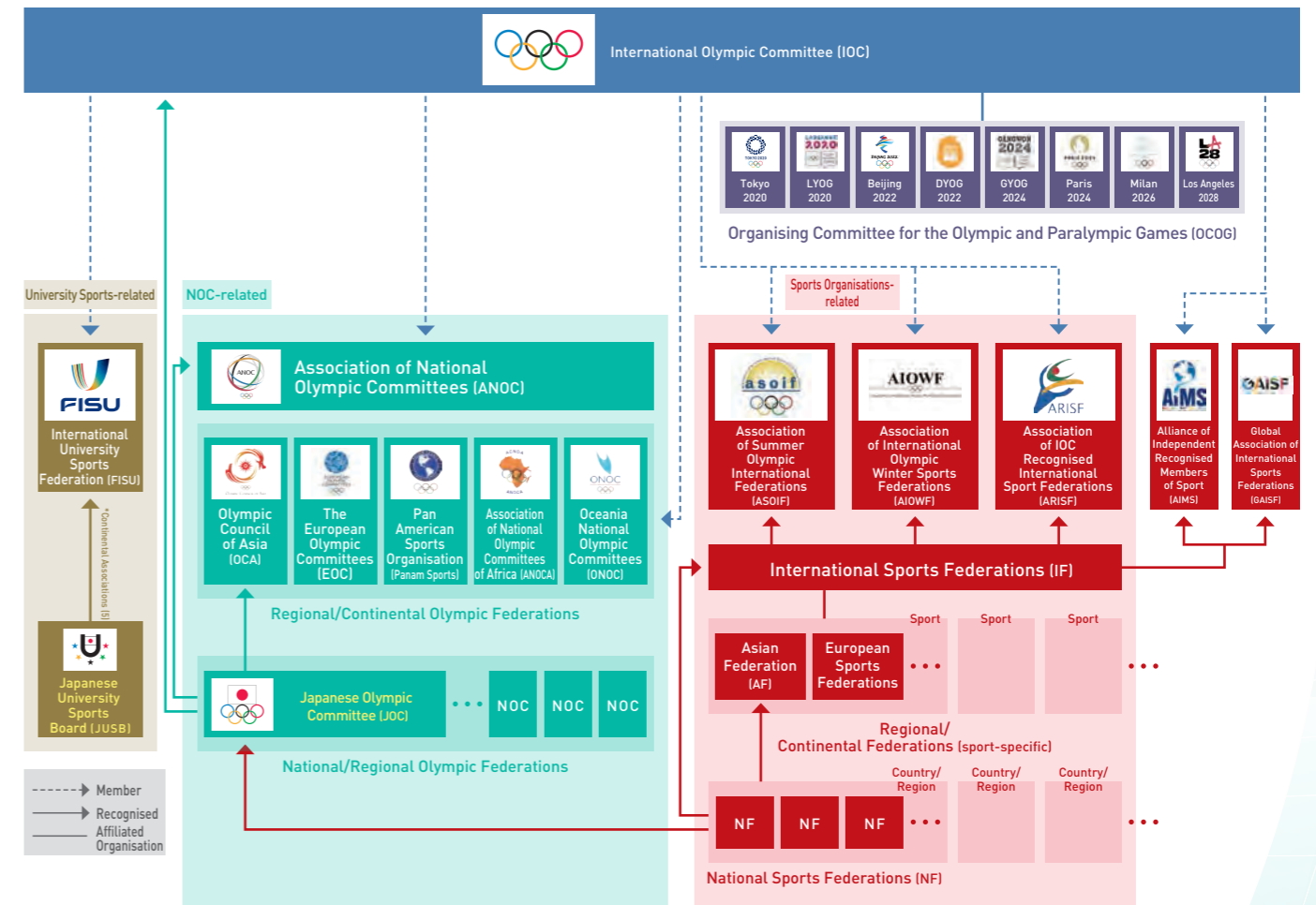
International Relations



International Relations

The JOC interacts with international sports governing bodies such as the International Olympic Committee (IOC), the Association of National Olympic Committees (ANOC), the Olympic Council of Asia (OCA) and the International University Sports Federation (FISU), and strives to strengthen relationships with the National Olympic Committees (NOC) in each country or region. It aims to enhance the international presence and competitiveness of Japanese sports through international contributions, networking, human resource development and other activities.

International Sports Organisations Overview



JOC Activities/“International Cooperation”

- Strengthening Relations with International Sports Organisations and Cultivating Human Resources**
 - Expand JOC International Sports Leadership Academy (JISLA)
 - Attain officer positions in international sports organisations (e.g., IFs)
 - Strengthen cooperation between partner NOCs
 - Share information with international sports organisations such as the IOC
 - Establish and operate Japan House at each Olympics
 - Provide space for international networking by hosting JOC reception
- Attract and host various international competitions and support NFs in attracting and hosting international competitions**

Hosting:

 - Games of the XXXII Olympiad (2020/Tokyo)

Scheduled hosting:

 - 20th Asian Games (Nagoya 2026)

Bidding activities:

 - XXVI Olympic Winter Games (Sapporo)*Ongoing dialogue



- International Contribution Programmes**
 - IOC Olympic Solidarity Special Tokyo 2020 Programme (long-term and short-term athlete receiving, trainer dispatching)
 - Assistance with Sport for Tomorrow (SFT), etc.
 - JOC-JOC Cooperative Programme (invitational)
 - MOF Sports Diplomacy Promotion Programme (invitational) (receiving and training [joint camp at NTC, etc.], overseas athletes with NF, sending Japanese sports trainers, providing sport equipment)
- International cooperation on the Games of the XXXII Olympiad (Tokyo 2020)**
 - Support for overseas NOC pre-Games training camps
 - NOC (including partner NOCs)
 - NF
 - Individual municipalities (including partner cities)

Excerpted, with edits, from “JOC Future Vision—Sharing the Power of the Olympics”

1 Strengthening Relations with International Sports Organisations and Cultivating Human Resources

Japanese Officials on International Sports Organisations

Japanese Officers and Committee Members on International Sports Organisations

As of January 28, 2021

Organisation	Commissions, etc.	Position	Name	JOC Position, etc.	
IOC	IOC Member	—	YAMASHITA Yasuhiro	President	
	Athletes' Entourage Commission	Member			
	IOC Member	—	WATANABE Morinari	Executive Board Member/International Relations Commission Member/ (Gymnastics IF President)	
	LA2028 Coordination Committee	Member			
	Women in Sport Commission	Member			
	Communications Commission	Member	KOBAYASHI-TERADA Maki	[Tokyo 2020]	
	Culture and Olympic Heritage Commission	Member	HAMAZAKI Yoshiko	Olympic Movement Department Head of Olympic Museum Coordination Division	
	Sustainability and Legacy Commission	Member	ARATA Yuki	[Tokyo 2020]	
	Commission for Olympic Education	Member	BENTON Caroline	[Vice President, University of Tsukuba]	
	Marketing Committee	Member	TANAKA-OULEVY Miyako	International Relations Commission Member	
	Olympic Programme Commission	Member	ARAKIDA Yuko	International Relations Commission Member	
	Sport and Active Society Commission	Member	DOHI Michiko	Anti-doping Committee Member/Medical Support Division Member/International Relations Commission Member	
		Member	ARIMORI Yuko	International Relations Commission Member	
	ANOC	Executive Board	Executive Board members	TAKEDA Tsunekazu	Honorary Member
Athletes' Committee		Member	KOTANI Mikako	Executive Board Member/International Relations Commission Chairperson(Tokyo 2020)	
OCA	Executive Board	Vice President	TAKEDA Tsunekazu	Honorary Member	
OCA	Athletes' Committee	Chair	KOTANI Mikako	Executive Board Member/International Relations Commission Chairperson(Tokyo 2020)	
	International Relations Committee	Member	SAITO Yasuo	Honorary Member	
	Media Committee	Member	TAKEUCHI Hiroshi	International Relations Commission Member	
	Medical Committee	Member	AKAMA Takao	Head of Medical Support Division	
	Medical (Anti-doping) Committee	Member	UEKI Makoto	—	
	Rules Committee	Vice Chair	OGURA Fumio	International Relations Commission Member(Tokyo 2020)	
	Sports Committee	Member	MURASATO Toshiaki	International Relations Commission Member(Tokyo 2020)	
	Sports and Environment Commission	Member	NAKAMORI Yasuhiro	Head of Sports Department No. 2	
	Women and Sports Committee	Member	YAMAGUCHI Kaori	Executive Board Member/Women and Sports Commission Chairperson	
	Council	Councilor	SAITO Yasuo	Honorary Member	
	EAOC	Medical Committee	Member	AKAMA Takao	Head of Medical Support Division
	Rules and Sports Committee	Member	MURATSU Keisuke	Honorary Member	
	WOA	World Olympians Association	Vice President	KOTANI Mikako	Executive Board Member/International Relations Commission Chairperson(Tokyo 2020)
		Executive Board	Executive Board members	IGARASHI Hisato	International Relations Commission Member
FISU	International Medical Committee	Member	WATANABE, Koichi	Medical Support Division Member	
	International Control Committee	Member	ISHIKAWA Senji	JOC Deputy Director/(Tokyo 2020)	

* Names are generally listed in the order in which they appear on each organisation's listing

Japanese Officers on International Sports Federations (IF)-Olympic Sports

As of June 28, 2021

No.	IF	IF Headquarters Location	Name	IF Position
1	Gymnastics	FIG Lausanne, Switzerland	WATANABE Morinari	President
2	Skiing	FIS Oberhofen am Thunersee, Switzerland	MURASATO Toshiaki	Vice President
3	Table Tennis	ITTF Lausanne, Switzerland	MAEHARA Masahiro	Executive Vice President
4	Fencing	FIE Lausanne, Switzerland	OTA Yuki	Vice President
5	Triathlon	ITU Lausanne, Switzerland	OTSUKA Shinichiro	Vice President
6	Mountaineering & Sport Climbing	IFSC Turin, Italy	KOBINATA Toru	Vice President
7	Track and Field	IAAF Monaco	YOKOKAWA Hiroshi	Executive Board members
8	Swimming	FINA Lausanne, Switzerland	SUZUKI Daichi	Executive Board members
9	Football	FIFA Zurich, Switzerland	TASHIMA Kozo	Executive Board members
10	Tennis	ITF London, United Kingdom	KAWATEI Nao	Executive Board members
11	Rowing	FISA Lausanne, Switzerland	HOSOBUCHI Masakuni	Executive Board members
12	Hockey	FIH Lausanne, Switzerland	OGURA Fumio	Executive Board members
13	Volleyball	FIVB Lausanne, Switzerland	SHIMAKOTA Kenji (NF President)	Executive Board members
14	Basketball	FIBA Geneva, Switzerland	MITSUYA Yuko	Executive Board members
15	Skating	ISU Lausanne, Switzerland	MATSUMURA Tatsuro	Executive Board members
16	Sailing	ISAF Southampton, United Kingdom	OTANI Takao	Executive Board members
17	Weightlifting	IWF Budapest, Hungary	MIYAKE Yoshiyuki	Executive Board members
18	Handball	IHF Basel, Switzerland	WATANABE Yoshihide	Council Member (Asian Representative)
19	Judo	IJF Lausanne, Switzerland	YAMASHITA Yasuhiro	Executive Board members
20			UEMURA Haruki	Executive Board members
21	Baseball/Softball	WBSC Lausanne, Switzerland	UTSUGI Taeko	Executive Board members
22	Badminton	BWF Kuala Lumpur, Malaysia	ZENIYA Kinji	Executive Board members
23	Rugby Football	WR Dublin, Ireland	IWABUCHI Kensuke	Council Member (Japan)
24			SAIKI Naoko	Council Member (Japan)
25	Canoe	ICF Lausanne, Switzerland	NARITA Shoken	Executive Board members
26	Archery	WA Lausanne, Switzerland	HATA Kotaro	Executive Board members
27	Curling	WCF Perth, Scotland	OGAWA Toyokazu	Executive Board members
28	Triathlon	ITU Lausanne, Switzerland	UEDA Ai	Executive Board Member (Athletes Collective)
29	Golf	IGF Lausanne, Switzerland	HIRAYAMA Nobuko	Executive Board members
30	Surfing	ISA California, United States	SAKAI Atsushi	Executive Board members
31	Karate	WKF Madrid, Spain	NAGURA Toshihisa	Senior Executive Board Member/Secretary General

Programme for the Formation of a Foundation for International Sports Development/ Programme to Support Attainment of IF Officer Positions (Contracted by the Japan Sports Agency)

It is important to increase the number of Japanese officials at International Federations (IFs), etc., in order for Japanese athletes to be able to fully demonstrate their abilities and perform well at international venues, including the Olympic Games Tokyo 2020. To enhance Japan's voice in the sports world and actively participate in international rule-making and other decision-making processes, the JOC, on behalf of the Sports Agency, holds seminars for domestic NFs on the importance of international strategy, and provides individual consultation by overseas consultants. In addition, to help outstanding NF and other personnel obtain important positions in IFs and other organisations, the JOC provides support to NFs in their election campaigns, using the opportunities provided by international competitions and conferences to assist these individuals in obtaining IF and other executive positions.

JOC/NF International Forum

The JOC/NF International Forum is held annually to strengthen the international capabilities of Team Japan as the JOC and NF join forces. The JOC provides up-to-date information on international cooperation promoted by the JOC to the National Federations (NFs), and reaffirms the role required of Japan in each International Federation (IF), with the aim of further enhancing Japan's capabilities in the international sports community with a view to 2020 and beyond.

Event Overview (FY2019)

Date	January 30, 2020
Venue	Japan Sport Olympic Square

Event Overview (FY2020)

Date	January 28, 2021
Location	Online format



JOC International Sports Leader Academy

1 Academy Overview

Aims and Objectives Mission with an eye to enhancing international competitiveness in terms of organisation, people and finances, which will lead to improved performance ability, this programme aims to develop human resources that can represent the JOC and the NFs, be involved in the policy-making process of international sports organisations, etc. or be active in international negotiations.

Format 8 weeks of 3-day (Friday, Saturday, Sunday) programmes comprising lectures and practical training = Total 24 days

Venue Ajinomoto National Training Center, others
*In FY2020, a portion of the programme was also held online

Eligible participants 1) The following nominees of the JOC or its member National Federations

- Candidates who could potentially represent JOC or its member National Federations in international organisations such as IOC, IF or AF, as executives or standing committee members, or actively participate in the policy-making in such organisations as programme managers, etc. for international competitions.
- International officials of the JOC or its member National Federations or candidates expected to reach such positions in the future.

2) Other candidates approved by the JOC

FY2020 Curriculum (reference)

Category	Lecture Title	
Basic Knowledge Sport Leaders Should Have	Marketing	Approach to NF Marketing That Leads to Popularisation of Sports
	Gender	The Status of Women's Sports and Gender Equality
	Olympism	Olympic Charter, Olympic Agenda 2020+5
	Communication	Communication
Knowledge International Sports Leaders Should Have	International Cooperation	Significance of JICA's International Cooperation and Sports
		Solving Social Issues through Sports
	International Sports Organisations	Innovation Management in the Sports Industry Needed Post-COVID
		Sports Manufacturers and NF, NOC, etc. Marketing
		NF International Strategy
		Experiences in IF Secretariat Dispatch
		IFs and Their Activities
		Working with the IOC
	International Marketing	Status of Tokyo 2020 Organising Committee Preparations
		Personnel Required by International Organisations
International Conflict Resolution	"International Ski Federation" x "World Triathlon" Management Seminar	
	Sports Business in Asia	
The Global Mindset	International Sports Strategy and Sports Diplomacy	
	International Sports Organisations Decisions, Dispositions and Sports Arbitration	
	International Sports Strategy and Sports Diplomacy	
	International Sports Strategy and Sports Diplomacy	
Manners	Introduction to Manners and Protocol	
Intercultural Understanding	Intercultural Understanding: Learning through Examples from Olympic Sports	
Religion	Introduction to World Religions	
Japanese Culture	Japanese Culture and the Martial Arts	

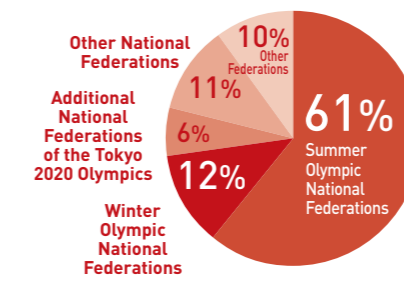
Category	Lecture Title	
Essential Conditions for International Personnel: Thinking and Awareness	Ability to Think	Logical Thinking (Language Skills)
	Leadership	Strategic Thinking: Learning through Examples from Olympic Sports
		Value Propositions
	Communication	Leadership Behavior and Communication Types
Exercises in International Communication	Assertive Communication (AC)	The Ability to Move Organisations
		Interpersonal Skills for Building Trust Relationships in the International Arena
		Basic Exercises
	Public Speaking (PS)	IF/AF Commission Meeting Simulations
		IF/AF Teleconference Practice
	Negotiation (NG)	Applied Exercises
		Basic Exercises
	Final Project (FP)	IF/AF Presentations
		Basic Exercises
	Assessment	English Essay
English Essay		Applied Exercises
		Team Project (Advance Preparation)
English Essay	Team Project (Presentation)	
	English Essay	English-Language Report Issues
English Essay	Oral Examination (Final Exam)	
	English Essay	Free choice from among lectures A through D

2 Participation

Number of Academy Participants (as of the end of FY2020)

Year	Number of New Participants
FY2011	20
FY2012	21
FY2013	20
FY2014	27
FY2015	27
FY2016	42
FY2017	25
FY2018	43
FY2019	36
FY2020	34
Total	56 Federations, 285 people

Figure 1 Ratio of participants by sports category (FY2011–FY2020)



Allows for friendly competition that overcomes differences between federations

3 Achievements of the Academy

One of the key indicators of the Academy's success is the number of the positions gained by its alumni in IF/AF and other international sports governing bodies. The total number of positions obtained by graduates/participants in international organisations as of the end of FY2020 is shown in Figure 3 based on a survey of categories shown in Figure 2. In addition to graduates who secured positions themselves, there were also those who engaged in activities to support IF/AF officer elections and used their knowledge and networks to contribute to the successful election of candidates.

Figure 2 IF/AF general organisation and governance structure/hierarchy

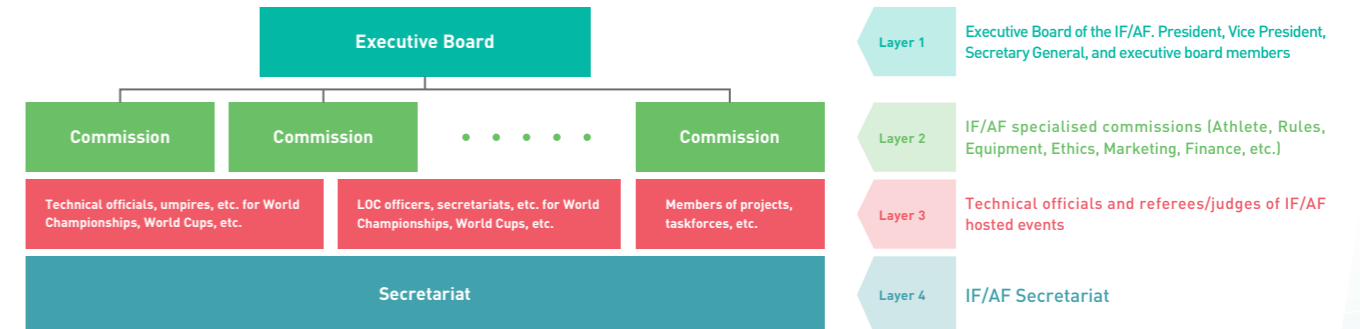


Figure 3 IF/AF positions earned by Academy graduates and participants (as of the FY2020 completion ceremony)



Participants are often asked to think for themselves, and not just listen to lectures



Online lectures have also been introduced to prevent the spread of COVID infections



Schoolmasters advise on Academy management and lecture structure



Classes in English are led by native English-speaking instructors



Participants look satisfied after completing their eight weeks of study

Partner NOCs

The JOC has entered into partner agreements with the National Olympic Committees of each country and region for the purpose of promoting interaction and exchange of opinions among executives and employees, promoting exchanges among athletes and coaches, and exchanging information on marketing programmes and Olympic Movement activities.

NOCs That Have Signed Partnership Agreements with the JOC

Agreements signed with 49 NOCs (as of August 11, 2021)

01. Cuba / Cuban Olympic Committee September 25, 2000 Signed in Sydney	27. Barbados / The Barbados Olympic Association Inc. October 26, 2010 Signed in Barbados / Saint Michael
02. Austria / Austrian Olympic Committee September 27, 2000 Signed in Sydney May 16, 2014 Renewed in Tokyo	28. Bhutan / Bhutan Olympic Committee May 11, 2011 Signed in Bhutan / Thimphu
03. America / United States Olympic Committee February 5, 2002 Signed in Salt Lake City April 22, 2011 Renewed in Tokyo	29. Hungary / Hungarian Olympic Committee August 26, 2011 Signed in Tokyo
04. Germany / German Olympic Sports Confederation November 2, 2002 Signed in Nuremberg November 16, 2006 Renewed in Frankfurt	30. Panama / Comité Olímpico de Panamá December 6, 2013 Signed in Tokyo
05. China / Chinese Olympic Committee April 1, 2003 Signed in Tokyo	31. France / Comité National Olympique et Sportif Français August 16, 2014 Signed in Nanjing
06. Lithuania / National Olympic Committee of Lithuania April 14, 2004 Signed in Tokyo	32. Costa Rica / Comité Olímpico Nacional de Costa Rica May 25, 2015 Signed in Tokyo
07. Republic of Korea / Korean Sport & Olympic Committee August 25, 2004 Signed in Athens	33. Mongolia / Mongolian National Olympic Committee September 1, 2015 Signed in Tokyo
08. Britain / British Olympic Association September 15, 2005 Signed in London	34. Netherlands / Nederlands Olympisch Comité* Nederlandse Sport Federatie February 13, 2016 Signed in Lillehammer
09. Russian Federation / Russian Olympic Committee February 9, 2006 Signed in Torino March 22, 2011 Renewed in Sochi September 5, 2019 Renewed again in Vladivostok	35. Jordan / Jordan Olympic Committee August 5, 2016 Signed in Rio de Janeiro
10. Italy / Comitato Olimpico Nazionale Italiano February 13, 2006 Signed in Torino	36. Sri Lanka / National Olympic Committee of Sri Lanka August 8, 2016 Signed in Rio de Janeiro
11. Canada / Canadian Olympic Committee August 16, 2006 Signed in Tokyo	37. Philippines / Philippine Olympic Committee August 15, 2016 Signed in Rio de Janeiro
12. Thailand / National Olympic Committee of Thailand December 4, 2006 Signed in Doha	38. Guatemala / Comité Olímpico Guatemalteco August 17, 2016 Signed in Rio de Janeiro
13. Sweden / Swedish Olympic Committee September 1, 2007 Signed in Osaka October 20, 2014 Renewed in Tokyo	39. Belgium / Comité Olympique Et Interfédéral Belge October 12, 2016 Signed in Tokyo
14. Ireland / Olympic Council of Ireland February 13, 2008 Signed in Dublin	40. Slovakia / Slovak Olympic and Sports Committee March 8, 2017 Signed in Tokyo
15. Bulgaria / Bulgarian Olympic Committee February 22, 2010 Signed in Vancouver	41. Finland / Finnish Olympic Committee March 22, 2017 Signed in Tokyo
16. Australia / Australian Olympic Committee Inc. February 24, 2010 Signed in Vancouver	42. Slovenia / Olympic Committee of the Slovenia Association of Sports Federations February 11, 2018 Signed in PyeongChang
17. Chinese Taipei / Chinese Taipei Olympic Committee August 17, 2010 Signed in Singapore	43. Poland / Polish Olympic Committee February 15, 2018 Signed in PyeongChang
18. Brazil / Comitê Olímpico do Brasil August 18, 2010 Signed in Singapore	44. Senegal / Comité National Olympique et Sportif Sénégalais March 16, 2018 Signed in Tokyo
19. Singapore / Singapore National Olympic Council August 19, 2010 Signed in Singapore	45. Uruguay / Comité Olímpico Uruguayo October 10, 2018 Signed in Buenos Aires
20. Egypt / Egyptian Olympic Committee August 20, 2010 Signed in Singapore	46. Tajikistan / National Olympic Committee of the Republic of Tajikistan November 29, 2018 Signed in Tokyo
21. New Zealand / New Zealand Olympic Committee Inc. August 21, 2010 Signed in Singapore	47. Qatar / Qatar Olympic Committee October 17, 2019 Signed in Doha
22. Ukraine / National Olympic Committee of Ukraine August 22, 2010 Signed in Singapore October 11, 2017 Renewed in Tokyo	48. Kuwait / Kuwait Olympic Committee October 17, 2019 Signed in Doha
23. Georgia / Georgian National Olympic Committee September 10, 2010 Signed in Tokyo	49. Montenegro / Montenegrin Olympic Committee November 27, 2019 Signed in Tokyo
24. Uzbekistan / National Olympic Committee of the Republic of Uzbekistan September 29, 2010 Signed in Tashkent	
25. Jamaica / Jamaica Olympic Association October 21, 2010 Signed in Acapulco	
26. Croatia / Croatian Olympic Committee October 22, 2010 Signed in Acapulco	

Primary types of exchanges based on these agreements

- Exchanges between NOC executives and employees, exchange of opinions, etc.
- Promotion of exchanges between athletes and coaches
- Marketing cooperation (sponsorships, etc.)
- Information exchanges regarding Olympic Movement activities, etc.



2 International Contribution Programmes

SPORT FOR TOMORROW (SFT)

SFT is an international sports contribution programme, a public-private partnership centered on the Japanese government. It began in 2014 in preparation for the Tokyo 2020 Olympic and Paralympic Games, with the aim of expanding the value of sports and the Olympic and Paralympic Movement to all generations of people around the world, including those in developing countries, for a better future for the world. In cooperation with related organisations, the JOC support the implementation of projects conducted by domestic National Federations (NFs), such as inviting athletes and officials from overseas, dispatching coaches, and providing equipment.



Cyprus Japan Training Camp (Gymnastics) Invitational Project (August 18 to 27, 2019)

Olympic Solidarity Tokyo 2020 Programme

The JOC also works with the International Olympic Committee (IOC)/ Olympic Solidarity, International Federations (IFs) and National Federations (NFs) to support athlete enhancement in developing countries and regions. To contribute to helping these athletes qualify for and play an active role in the Olympic Games Tokyo 2020, we also accept athletes for both long and short-term stays in Japan and send coaching staff overseas. Through these efforts, we will contribute to the ongoing development of sports in these countries and regions even after 2021, supporting the promotion of the Olympic Movement while also leading to the development of the sporting world in Japan through valuable knowledge gained in living overseas and coaching athletes outside of Japan.



Athletes of the Olympic Solidarity Tokyo 2020 Programme meet IOC President Thomas Bach in Tokyo, on November 2017.

Cooperation with JICA

In July 2020, the JOC entered into a cooperation agreement with the Japan International Cooperation Agency (JICA) for the promotion of international contributions and cooperation through sports. The signing of this cooperation agreement is aimed at reaffirming the importance of the value sports bring to society and human connections. It is also intended to make the value of sports more widely available to society at a time when COVID-19 is having a significant impact on public life in countries and regions around the world, and a variety of international activities, including sports, are under major restrictions. The JOC and JICA have a strong affinity with one another, as both organisation's efforts are aimed at achieving a peaceful society. With the signing of this cooperation agreement, the JOC and JICA will further promote international contribution activities through sports, utilising the networks of both organisations. This will include collaboration with JICA's Overseas Cooperation Volunteer Programme, and working to strengthen the dissemination of information by Olympians in developing countries.



At the July, 2020 signing ceremony (JICA President KITAOKA Shinichi and JOC President YAMASHITA Yasuhiro)

3 International Cooperation in Advance of the Olympic Games Tokyo 2020 (Pre-Games training camp support)

As part of its international contributions and collaboration among NOCs, the JOC, in cooperation with local governments and other organisations in Japan, introduced municipalities that have sports facilities and other facilities that meet the needs of each NOC national team. It also provided support as an intermediary in the selection of pre-Games training camps before and during the Olympic Games Tokyo 2020. For municipalities that signed an MOU with the JOC, we held a "Liaison Council of Municipalities Hosting Pre-Tokyo 2020 Training Camps," for the purpose of exchanging and sharing information on problems experienced in the past and challenges currently being faced. In this way, the JOC provided full support for the success of the pre-training camps of each municipality and NOC.



The Move from the Kishi Memorial Hall to Japan Sport Olympic Square

The Japan Sport Olympic Square, the new center of Japan's sports world, opened in May 2019. The new facility will bring together the offices of approximately 60 sports-related organisations, including the Japanese Olympic Committee (JOC), the Japan Sport Association (JSPO) and the National Sports Federations (NFs). Further, September 2019 saw the opening of the Japan Olympic Museum, creating a new center from which to communicate information about sports and the Olympic Movement. The new building is intended to be a center for the promotion of sports representing the sports cluster in the Jingu Gaien area where it is located, and to offer a public place where many people involved in sports can gather.

The Kishi Memorial Hall

The first Kishi Memorial Hall was built in 1941 in what is now Kanda-Surugadai, Chiyoda-ku, Tokyo in accordance with the will of Dr. KISHI Seiichi, who served as President of the JSPO and as an IOC Member. In 1964, a second hall was built in Jinnan, Shibuya-ku, Tokyo to coincide with the Games of the XVIII Olympiad (Tokyo 1964). With the latest in modern architecture, this symbol of the sports world was once known as the "White Hall." However, more than 50 years had passed since it was built and there were issues with its aging, earthquake resistance, and lack of barrier-free facilities. It was thus decided to construct a new building as part of a project to commemorate the 100th anniversary of the JSPO and the JOC.

The name of the main conference room on the 14th floor of the Japan Sport Olympic Square will be called the "Kishi Seiichi Memorial Room" in honor of Dr. Kishi, and a gallery with a chronology of his achievements will be installed in the foyer on the 14th floor. In addition, the bust located on the site of the current Hall will be relocated to the new building, preserving the history and background of the Kishi Memorial Hall for future generations.



JOC Executives (FY2021-FY2022)	
Position	Name
President	YAMASHITA Yasuhiro
Vice President	MITSUYA Yuko
Secretary General	HOSHINO Ichiro
Senior Executive Board Members	MOMII Keiko
〃	OGATA Mitsugi
〃	KOTANI Mikako
〃	KITANO Takahiro
〃	SAKAI Kunihiko
〃	YOKOI Yutaka
〃	HOSOKURA Koji
Executive Board Members	ITO Hidehito
〃	ITO Masatoshi
〃	IWABUCHI Kensuke
〃	OKAMOTO Tomoaki
〃	KURIHARA Mizue
〃	SAWANO Daichi
〃	SUGIYAMA Fumino
〃	SUZUKI Daichi
〃	SUTO Miwa
〃	TAKAHASHI Naoko
〃	TAKAHASHI Narumi
〃	TAGUCHI Aki
〃	TANIMOTO Ayumi
〃	DOHI Michiko
〃	HARADA Masahiko
〃	FURUYA Toshihiko
〃	MIZUTORI Hisashi
〃	MIYAMOTO Tomomi
〃	YAGI Yuri
〃	WATANABE Morinari
Auditors	ARITAKE Takasuke
〃	IISAKA Shinji
〃	NUSHI Junko

Executive Board Members 30, Auditors 3, Total 33 As of June 25, 2021

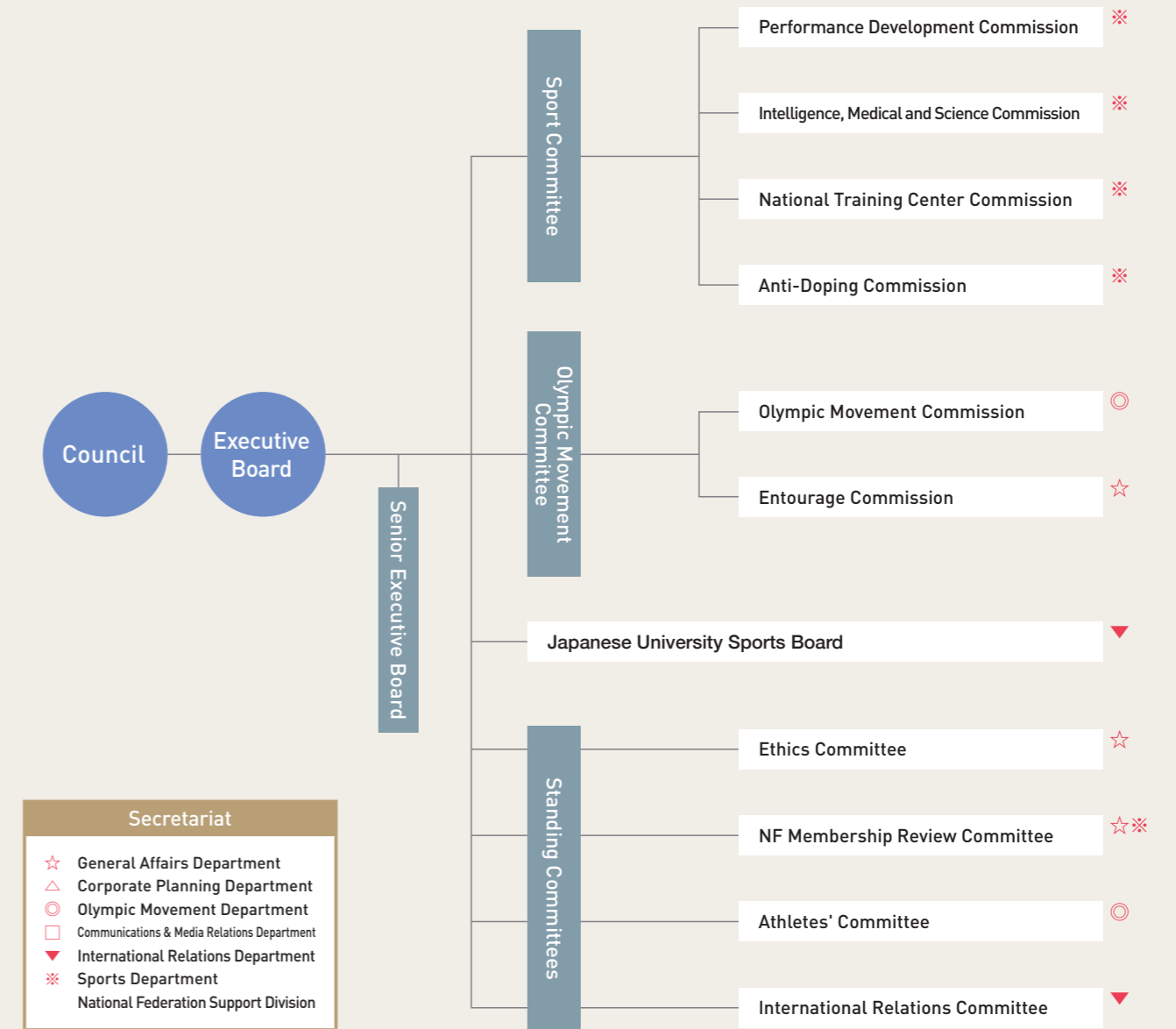
JOC Successive President		
1	KANO Jigoro	(1911~1921)
2	KISHI Seiichi	(1921~1933)
3	OSHIMA Matahiko	(1936~1937)
4	SHIMOMURA Hiroshi	(1937~1945)
5	HIRANUMA Ryozo	(1945~1946)
6	AZUMA Ryutaro	(1947~1958)
7	TSUSHIMA Juichi	(1959~1962)
8	TAKEDA Tsuneyoshi	(1962~1969)
9	AOKI Hanji	(1969~1973)
10	TABATA Seiji	(1973~1977)
11	SHIBATA Katsuji	(1977~1989)
12	TSUTSUMI Yoshiaki	(1989~1990)
13	FURUHASHI Hironoshin	(1990~1999)
14	YAGI Yushiro	(1999~2001)
15	TAKEDA Tsunekazu	(2001~2019)
16	YAMASHITA Yasuhiro	(2019~)

Successive Japanese IOC members		
1	KANO Jigoro	(1909~1938)
2	KISHI Seiichi	(1924~1933)
3	SUGIURA Youtaro	(1933~1936)
4	SOEJIMA Michimasa	(1934~1948)
5	TOKUGAWA Iesato	(1936~1939)
6	NAGAI Matsuzo	(1939~1950)
7	TAKAISHI Shingoro	(1939~1967)
8	AZUMA Ryutaro	(1950~1968)
9	TAKEDA Tsuneyoshi	(1967~1981)
10	KIYOKAWA Masaji	(1969~1989)
11	IGAYA Chiharu	(1982~2011)
12	OKANO Shunichiro	(1990~2011)
13	TAKEDA Tsunekazu	(2012~2019)
14	WATANABE Morinari	(2018~)
15	YAMASHITA Yasuhiro	(2020~)
16	OTA Yuki	(2021~)

As of August 2021

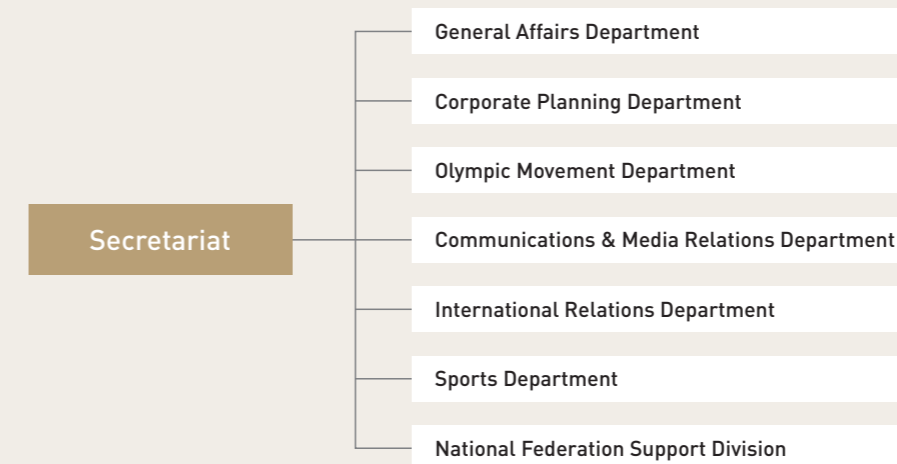
JOC Organizational Structure

As of November 2021



Organizational Chart

As of November 2021



Affiliated National Federations

As of April 2021

NO.	Federations	NO.	Federations
Affiliated National Federations			
1	Japan Association of Athletics Federations	35	All Japan Archery Federation
2	Japan Swimming Federation	36	Japan Karatedo Federation
3	Japan Football Association	37	All Japan Jukendo Federation
4	Ski Association of Japan	38	Japan Clay Target Shooting Association
5	Japan Tennis Association	39	All Japan Naginata Federation
6	Japan Rowing Association	40	Japan Bowling Congress
7	Japan Hockey Association	41	Japan Bobsleigh Luge and Skelton Federation
8	Japan Amateur Boxing Federation	42	Baseball Federation of Japan
9	Japan Volleyball Association	43	Japan Sports Arts Association
10	Japan Gymnastics Association	44	Japan Wushu Taijiquan Federation
11	Japan Basketball Association	45	Japan Curling Association
12	Japan Skating Federation	46	Japan Triathlon Union
13	Japan Ice Hockey Federation	47	Japan Golf Association
14	Japan Wrestling Federation	48	Japan Squash Association
15	Japan Sailing Federation	49	Nippon Billiard Association
16	Japan Weightlifting Association	50	Japan Bodybuilding & Fitness Federation
17	Japan Handball Association	51	All Japan Taekwondo Association
18	Japan Cycling Federation	52	Japan Dance Sport Federation
19	Japan Soft Tennis Association	53	Japan Biathlon Federation
20	Japan Table Tennis Association	54	Nippon Surfing Association
21	Japan Rubber Baseball Association	55	World Skate Japan
22	Japan Sumo Federation	Semi-Affiliated National Federations	
23	Japan Equestrian Federation	56	Japan Kabaddi Association
24	Federation Japonaise d' Escrime	57	Japan Sepaktakraw Federation
25	All Japan Judo Federation	58	Japan American Football Association
26	Japan Softball Association	59	Foundation of Japan Cheerleading Association
27	Nippon Badminton Association	60	Japan Cricket Association
28	All Nippon Kyudo Federation	Recognized National Federations	
29	National Rifle Association of Japan	61	Japan Orienteering Association
30	All Japan Kendo Federation	62	Japan Powerlifting Association
31	Modern Pentathlon Association of Japan	63	Japan Petanque Boules Federation
32	Japan Rugby Football Union	64	Japan Flying Disk Association
33	Japan Mountaineering and Sport Climbing	65	Japan Contract Bridge League
34	Japan Canoe Federation	66	Japan Aeronautic Association
		67	Japan Waterski Wakeboard Federation

Related International Organizations

IOC

International Olympic Committee

Maison Olympique, 1007 Lausanne, Switzerland
<https://olympics.com/>
enquiries.contact@olympic.org

The Olympic Museum

1, quai d'Ouchy, 1006 Lausanne, Switzerland
<https://olympics.com/museum>
info.museum@olympic.org

ANOC

Association of National Olympic Committees

Chemin des Charmettes 4 1003 Lausanne, Switzerland
www.anocolympic.org
info@anocolympic.org

OCA

Olympic Council of Asia

P.O. Box 6706 Hawalli 32042, Kuwait
<https://ocasia.org/>
info@ocasia.org

EAOC

East Asian Olympic Committees

c/o Chinese Olympic Committee, Tiyyuan Road
 2 100763 Beijing, People's Republic of China
eaoc@olympic.cn

FISU

International University Sports Federation

Quartier UNIL-Centre, Batiment Synathlon,
 1015 Lausanne - Switzerland
<https://www.fisu.net/> <http://www.fisu.tv/>
 CONTACT <https://www.fisu.net/contact-us>

Summary of Financial Results for FY2020

(in yen)

Changes in Ordinary Income & Expenditures

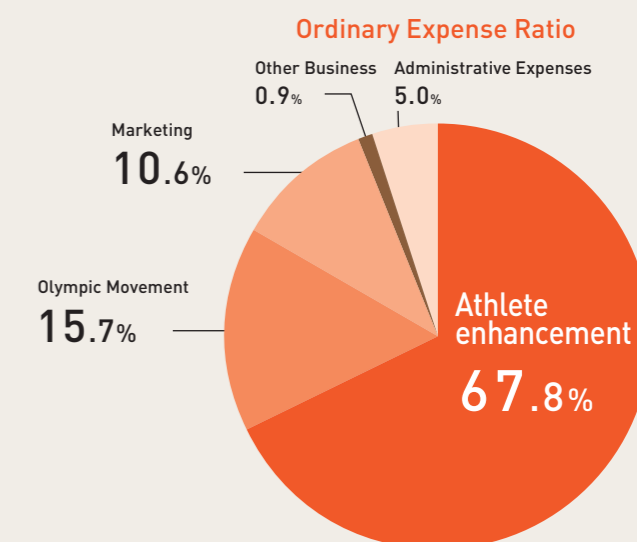
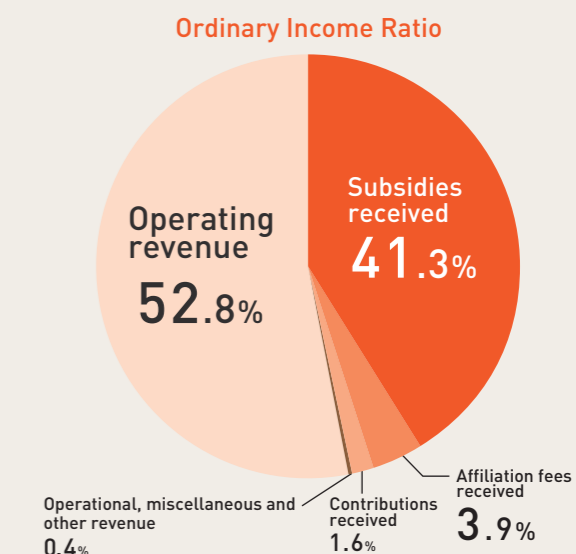
Ordinary revenue	
Basic asset investment profit	11,669,350
Designated asset investment profit	500
Membership fees received, etc.	6,150,000
Operating revenue	5,483,183,354
Subsidies received	4,283,634,635
Affiliation fees received	402,795,376
Contributions received	168,279,292
Miscellaneous and othe revenue	22,799,484
Total Ordinary revenue	10,378,511,991

Total Ordinary expenses	
Athlete enhancement	6,223,901,184
Olympic Movement	1,442,734,224
Marketing	971,225,725
Other Business	83,198,627
Administrative Expenses	461,590,232
Total Ordinary expenses	9,182,649,992

Change in ordinary profit and loss without appraisal	1,195,861,999
Profit and loss on appraisal	△ 18,190,660
Other change in extraordinary income	0
Corporate income taxes, resident's taxes, and business taxes	175,328,600
Change in general net assets for the current term	1,002,342,739
General net assets at beginning of term	8,712,759,147
General net assets at end of term	9,715,101,886

Change in designated net assets

Specified Designated net assets at end of term	205,000,000
Net assets at end of term	9,920,101,886



Ratio of Public Interest Businesses **83.49%**

Changes in assets, liabilities and net assets in the past five fiscal years

